#### PROF. VENANSIUS BARYAMUREEBA CV 2021

### Areas of Expertise

Computer Science; Information Systems Planning, Design, Development and Deployment; ICT for development; Assessment / Situation Analysis Studies; Policy and Strategy Development; Private Sector Development; Science, Technology and Innovation (STI); Higher Education Governance and Management; Regional Integration and Cooperation; Trade and Investment.

#### PROF. VENANSIUS BARYAMUREEBA SUMMARY QUALIFICATIONS:

Professor Baryamureeba, age 52, is a Professor of Computer Science. He possesses immense multidisciplinary skills in teaching, research and consultancy. He has been teaching and researching since 1994 and consulting since 2001. Since 2001, he is the Chairman and Managing Director of ICT Consults Ltd, one of the prestigious consulting firms in Africa. He is also the Chairman and Managing Director of UTAMURIC, an umbrella Research and Innovation non-profit organisation that promotes research, innovation, business incubation and startups in Africa. He also serves as the Chancellor of Ibanda University with effect from July 2017, Chairperson of the Board of Directors of Uganda Technology And Management University (UTAMU) since establishment in 2012 and Chairperson and Member of various boards and agencies. While at the prestigious Makerere University, he served as Professor and Dean of the School of Computing and IT and Vice Chancellor of Makerere where he spearheaded research and innovation and the transformation of Makerere University into a collegiate University. He has been lead consultant on various assignments at national, regional and international level in areas such as needs assessment / baseline studies, strategy and policy development, systems analysis and development, software development, regional integration, technology transfer, knowledge and wealth management. He has provided services to key institutions like AU, UNECA, COMESA, EAC, East African Science and Technology Commission (EASTECO) and Inter-University Council of East Africa (IUCEA) among others.

He is competent at managing responsibilities in a fast-paced high-volume atmosphere and skilled at interacting with customers of all socioeconomic backgrounds. He is talented in problem solving; works well under pressure; He is a team player, responsible, efficient, flexible and has ability to elicit confidence and build rapport

| flexible and has abi | nd has ability to elicit confidence and build rapport. |   |  |  |  |  |  |  |
|----------------------|--|---|--|--|--|--|--|--|
| 1. Family Name:      | BARYAMURI  | EEBA  |  |  |  |  |  |  |
| 2. First Names       | VENANSIUS  | VENANSIUS   |  |  |  |  |  |  |
| 3. Date of Birth:    | 18 May 1969  | 8 May 1969  |  |  |  |  |  |  |
| 4. Nationality:      | Uganda   | Jganda  |  |  |  |  |  |  |
| 5. Civil Status:     | Married  |   |  |  |  |  |  |  |
| 6. Purchase          | Address: Plot 6  | , Erisa Road, Kisw  | ya, Bugolobi, Kampala  |  |  |  |  |  |
| Order Details:       | Phone: +25677  | (6543999 / +25675   | 54828319   |  |  |  |  |  |
|                      | E-mail: barya@   | utamu.ac.ug;prof.   | barya@gmail.com  |  |  |  |  |  |
| 7. Education         | Ins  | titution  | Degree (s) Obtained  |  |  |  |  |  |
| Qualification        | University of  | Bergen  | Ph.D. in Computer Science (Optimization)                     |  |  |  |  |  |
|                      | August 1996  | - July2000  |  |  |  |  |  |  |
|                      | University of  | Bergen  | M.Sc. in Computer Science (Optimization)                     |  |  |  |  |  |
|                      | August 1995  | - July 1996   |  |  |  |  |  |  |
|                      | Makerere Un  | •   | M.Sc. in Mathematics Coursework                              |  |  |  |  |  |
|                      |  | - August 1995   |  |  |  |  |  |  |
|                      | Makerere Un  | •   | Bachelor of Science (B.Sc.) (Mathematics)                    |  |  |  |  |  |
|                      | October 1991   |   |  |  |  |  |  |  |
|                      | University of  | Trondheim   | Post Graduate Diploma in Analyzing Linear Programming Models |  |  |  |  |  |
|                      | August 1997  |   |  |  |  |  |  |  |
|                      | Professional   | Certification   |  |  |  |  |  |  |
|                      | Year   | Qualification   |  |  |  |  |  |  |
|                      | 2007   | Data Science, Makerere University. Facilitated by John Quinn - Pulse Lab Kampala, |  |  |  |  |  |  |
|                      |  | Oliver Bent and Simone Fabi - IBM Research Africa, Moustapha Cisse – Facebook     |  |  |  |  |  |  |
|                      |  | and Neil Lawrence - Sheffield University  |  |  |  |  |  |  |
|                      | 2006   | Systems Modeli  | Systems Modeling and Design, Makerere University             |  |  |  |  |  |
|                      | 2014   | Monitoring and  | Evaluation, Uganda Technology & Management University        |  |  |  |  |  |
|                      |  | and and   |  |  |  |  |  |  |
|                      |  |   |  |  |  |  |  |  |

| 8. Membership     | a) African Society in Digital Sciences (ASDS)   |  |  |  |  |  |  |  |
|-------------------|---|--|--|--|--|--|--|--|
| with Professional | b) Member of the Association of Computer Machinery  |  |  |  |  |  |  |  |
| Bodies            | Association of Computing Machinery (ACM), ACM Membership No.: 7250468   |  |  |  |  |  |  |  |
|                   | Africa ACM SIGCSE Founding Member.  |  |  |  |  |  |  |  |
|                   | e) Kampala ACM Chapter  |  |  |  |  |  |  |  |
|                   | f) Uganda National Academy of Computing and Internet Technologies-UNACIT (currently serving as                      |  |  |  |  |  |  |  |
|                   | President)  |  |  |  |  |  |  |  |
|                   | g) Honorary member of the International Association of IT Governance Standards                                      |  |  |  |  |  |  |  |
|                   | h) IEEE Computer Society  |  |  |  |  |  |  |  |
|                   | i) Uganda Computer Society  |  |  |  |  |  |  |  |
|                   | j) Microsoft .NET User Group – WECA Region  |  |  |  |  |  |  |  |
|                   | k) I-Network Uganda   |  |  |  |  |  |  |  |
|                   | 1) Linux User Group Uganda  |  |  |  |  |  |  |  |
| 9. Other Skills   | a) Problem solving  |  |  |  |  |  |  |  |
| 7. Other Skins    |   |  |  |  |  |  |  |  |
|                   | b) Critical thinking  |  |  |  |  |  |  |  |
|                   | c) Flexibility  |  |  |  |  |  |  |  |
|                   | d) Communication  |  |  |  |  |  |  |  |
|                   | e) Teamwork   |  |  |  |  |  |  |  |
|                   | f) Organizational   |  |  |  |  |  |  |  |
|                   | g) Creativity   |  |  |  |  |  |  |  |
|                   | h) Emotional intelligence   |  |  |  |  |  |  |  |
|                   | i) Attention to detail  |  |  |  |  |  |  |  |
|                   | j) Responsibility   |  |  |  |  |  |  |  |
|                   | k) Technology and application knowledge   |  |  |  |  |  |  |  |
|                   | l) Data analysis  |  |  |  |  |  |  |  |
|                   | m) Negotiation  |  |  |  |  |  |  |  |
|                   | n) Project management   |  |  |  |  |  |  |  |
|                   | o) Monitoring and evaluation  |  |  |  |  |  |  |  |
|                   | (i) Report writing  |  |  |  |  |  |  |  |
| 10. Present       | Chairman and Managing Director of ICT Consults / Lead Consultant  |  |  |  |  |  |  |  |
| Position          | Chairman and Managing Director of IC1 Consults / Lead Consultant  |  |  |  |  |  |  |  |
|                   |   |  |  |  |  |  |  |  |
| 11. Years of      | 20  |  |  |  |  |  |  |  |
| Experience        |   |  |  |  |  |  |  |  |
| 12. Key           | a) Extensive expertise in policy and strategy development   |  |  |  |  |  |  |  |
| Qualifications    | b) Extensive knowledge of technology systems and technology transfer  |  |  |  |  |  |  |  |
|                   | c) Science, Technology and Innovation (STI) application to sustainable development                                  |  |  |  |  |  |  |  |
|                   | d) Expertise in Information Technology / computing  |  |  |  |  |  |  |  |
|                   | e) Systems analysis, planning, design, development and deployment   |  |  |  |  |  |  |  |
|                   | f) Teaching, Education, eLearning and Research  |  |  |  |  |  |  |  |
|                   | g) Self-reliance  |  |  |  |  |  |  |  |
|                   | h) Analytical   |  |  |  |  |  |  |  |
|                   | i) Willingness / commitment   |  |  |  |  |  |  |  |
|                   | j) Entrepreneurial thinking   |  |  |  |  |  |  |  |
|                   | k) Private sector development   |  |  |  |  |  |  |  |
|                   | 1) Regional Integration   |  |  |  |  |  |  |  |
|                   | m) Solid leadership skills in supporting and coordinating project activities across a large organization and with   |  |  |  |  |  |  |  |
|                   | other international partner organizations.  |  |  |  |  |  |  |  |
|                   | n) Good understanding of development issues, world affairs and current events                                       |  |  |  |  |  |  |  |
|                   | o) Proven ability to interact diplomatically with high-level officials, as well as experience working directly with |  |  |  |  |  |  |  |
|                   | community-level partners.   |  |  |  |  |  |  |  |
|                   | p) Proven ability in negotiation, networking, strategic thinking, and advocacy                                      |  |  |  |  |  |  |  |
|                   | q) Proven ability to conceptualize, plan and execute ideas as well as to transfer knowledge and skills.             |  |  |  |  |  |  |  |
| 13.Specific       | SN   Country / Date   From   Position/ Role / Description   |  |  |  |  |  |  |  |
| Relevant          | Region - Date To  |  |  |  |  |  |  |  |
|                   | Employment Experience   |  |  |  |  |  |  |  |
|                   | Employment Experience   |  |  |  |  |  |  |  |

| 1                 | -  | 7             | ı                       |  |
|-------------------|----|---------------|-------------------------|--|
| Experience in the | 1  | Africa        | March 2020              | Chairman and Managing Director, UTAMURIC. UTAMURIC is an   |
| Region:           |    |               | - to date               | umbrella Research and Innovation non-profit organisation that promotes   |
|                   |    |               |                         | research, innovation, business incubation and startups in Africa.  |
|                   | 2  | Uganda        | July 2017 -             | Chancellor, Ibanda University. He is a titular head of the University,   |
|                   |    |               | to date                 | advises the officers of the University and confers degrees and awards  |
|                   |    |               |                         | other academic titles of the University.   |
|                   | 3  | Uganda        | November                | Chairman and Managing Director, ICT Consults Ltd. ICT Consults is  |
|                   |    |               | 2001- to date           | involved in:   |
|                   |    |               |                         | a) General Consultancy: Requirements and Systems Analysis; Needs   |
|                   |    |               |                         | Assessment, Feasibility and Baseline Studies; Situational Analysis; M&E Systems and Frameworks; E-Readiness Assessments; |
|                   |    |               |                         | Business Development; Development of Strategic Plans and   |
|                   |    |               |                         | Strategies; Development of Policies; Conducting Capacity Building  |
|                   |    |               |                         | Programs.  |
|                   |    |               |                         | b) ICT Consultancy: ICT Audit; Information System Design,  |
|                   |    |               |                         | Development, Testing, Implementation and Deployment;   |
|                   |    |               |                         | Information and Computer Security; ICT Support Services; ICT   |
|                   |    |               |                         | Planning, Design and Deployment; LAN/WAN Set-up, Maintenance   |
|                   | 4  | TT 1.         | Gt 2012                 | and Upgrade, ICT Knowledge transfer; among others.   |
|                   | 4  | Uganda        | Sept 2012-<br>Sept 2015 | Professor of Computer Science, School of Computing and Engineering,<br>Uganda Technology and Management University       |
|                   | 5  | Uganda        | Sept 2013 Sept 2012-    | Vice Chancellor, Uganda Technology and Management University   |
|                   |    | Oganda        | Sept 2015               | (UTAMU)  |
|                   | 6  | Uganda        | Nov 2009-               | Vice Chancellor, Makerere University   |
|                   |    | 8             | Sept 2012               | ,  |
|                   | 7  | Uganda        | Nov 2006-               | Professor, Department of Computer Science, Faculty of Computing and  |
|                   |    |               | Sept 2012               | IT later renamed School of Computing and IT, Makerere University   |
|                   | 8  | Uganda        | Aug 2006-               | Associate Professor, Department of Computer Science, Faculty of  |
|                   |    |               | Nov 2006                | Computing and IT, Makerere University  |
|                   | 9  | Uganda        | Oct 2005-               | Dean, Faculty of Computing and IT, Makerere University   |
|                   | 10 |               | June 2010               |  |
|                   | 10 | Uganda        | Jan 2005-               | Senior Lecturer, Department of Computer Science, Faculty of Computing  |
|                   | 12 | I I a a a d a | Aug 06                  | and IT, Makerere University  Director, Institute of Computer Science, Makerere University                                |
|                   | 12 | Uganda        | July 2001-<br>Oct 2005  | Director, institute of Computer Science, Makerere University   |
|                   | 13 | Uganda        | Nov 2001-               | Senior Lecturer, Institute of Computer Science, Makerere University  |
|                   | 13 | Oganda        | Dec 04                  | Semoi Eccturer, institute of Computer Science, Marketere Oniversity  |
|                   | 11 | Uganda        | July 2001 -             | Lecturer, Institute of Computer Science, Makerere University   |
|                   |    |               | Oct 2001                |  |
|                   | 12 | Uganda        | 1998- Oct               | Lecturer, Department of Mathematics, Makerere University   |
|                   |    |               | 2001                    |  |
|                   | 13 | Uganda        | 1995-2000               | Research Fellow, Department of Informatics, University of Bergen   |
|                   | 14 | Norway        | 1997-2000               | Teaching Assistant, Department of Informatics, University of Bergen  |
|                   | 15 | Uganda        | 1995-96                 | Assistant Lecturer, Institute of Teacher Education Kyambogo (ITEK)   |
|                   | 16 | Uganda        | 1994-98                 | Teaching Assistant, Institute of Statistics and Applied Economics, Makerere University                                   |
|                   |    |               |                         | Makerere University  Boardroom Experience  |
|                   | 1  | Uganda        | Sept 2012-              | Chairperson, Board of Directors of Uganda Technology and Management  |
|                   | 1  | Oganda        | to date                 | University. The Board of Directors provides strategic oversight over the   |
|                   |    |               | to date                 | business owned by UTAMU Ltd (which include UTAMU) in accordance  |
|                   |    |               |                         | with the UTAMU Ltd articles and memorandum of association,   |
|                   |    |               |                         | Companies Act 2012 and other laws of Uganda. He is a simple majority   |
|                   |    |               |                         | shareholder in UTAMU Ltd.  |
|                   | 2  | Uganda        | July 2017-              | Chairperson, The National Science, Technology and Innovation Program   |
|                   |    |               | June 2018               | (NSTIP) Evaluation Committee. NSTIP is a competitive research and  |
|                   |    |               |                         | development funding initiative by the Government of Uganda through   |
|                   |    |               |                         | the Uganda National Council for Science and Technology (UNCST). The  |

|    |        |                                    | NSTIP supports scientific research and innovations across all domains of Science, Technology and Innovation (STI) in-line with the priorities indicated in the STI Policy 2009, NDP II (2015/16-2019/20) and Vision 2040.  |
|----|--------|------------------------------------|--|
| 3  | Uganda | Oct 2015-<br>Oct 2019              | Chairperson, Board of Trustees of Uganda Technology and Management University. The Trustees provided oversight over the affairs of the affairs of the University.  |
| 4  | Uganda | June 2016-<br>June 2020            | Chairperson, Appointments Board and Member of University Council, Busitema University. The University is the supreme organ of the University is responsible for directing the academic, administrative and financial affairs of the University. The appointments board shall, except where provided otherwise under the Universities and other Tertiary Institutions Act, be responsible to the University Council for the appointment, promotion, removal from service and discipline of all officers and staff of the academic and administrative service of the University, as may be determined by the University Council. |
| 5  | Uganda | July 2016-<br>May 2018             | Chairperson, King Caesar University Council formerly St. Augustine International University Council. University is responsible for directing the academic, administrative and financial affairs of the University.   |
| 6  | Uganda | July 2013-<br>July 2019            | Chairperson, Uganda Business and Technical Examinations Board (UBTEB). The object of the Board is to streamline, regulate and coordinate examinations and awards in the business and technical profession in Uganda.   |
| 7  | Uganda | 2013-2016                          | Chairperson, Uganda Vice Chancellors Forum (UVCF). The UVCF is a body that brings together all Vice Chancellors in Uganda, from both public and private universities with an aim of addressing issues that affect universities in the country.   |
| 8  | COMESA | 2013-2016                          | Founding Chairman, Common Market for Eastern and Southern Africa (COMESA) Innovation Council. The Innovation Council's primary responsibility was to provide advice to Member States relating to existing and new knowledge and innovations, and best ways of applying the knowledge and innovations in the Member States. The Council was also responsible for choosing winners of the Annual COMESA Innovation Awards.   |
| 9  | Geneva | 2013-<br>present                   | Member, Advisory Committee of the International Conference series on Theory and Practice of Electronic Governance (ICEGOV) Series.   |
| 10 | Uganda | 2013, 2007-<br>2008, 2004-<br>2006 | Member, Presidential Investors Round Table. The mandate of the Council was to advise the Government on steps that should be taken to improve the investment climate and increase Foreign Direct Investment (FDI) inflows to Uganda.  |
| 11 | Uganda | 2012-2018                          | Chairperson of Council, Makerere University Business School (MUBS). The MUBS Council is the supreme policy organ of the University. It is responsible for directing the academic, administrative and financial affairs of the University.  |
| 12 | Uganda | Sept 2012-<br>Sept 2015            | Chairperson, Uganda Technology and Management University Senate. Senate is organ responsible for academic affairs in the University.   |
| 13 | Africa | Sept 2011-<br>Aug 2013             | Member, African Institute for Capacity Development (AICAD).  AICAD aims at poverty reduction in the African region through human capacity development.   |
| 14 | Africa | Nov 2009-<br>Aug 2012              | Chairperson, Regional Universities Forum for Capacity Building in Agriculture (RUFORUM) Board. RUFORUM is a consortium of several universities in Eastern, Central and Southern Africa established in 2004 and has a mandate to oversee graduate training and networks of specialization in the Common Market for Eastern and Southern Africa (COMESA) member countries.   |
| 15 | Uganda | Nov 2009-<br>Aug 2012              | Member, National Council for Higher Education (NCHE): member of Finance and Management Committee, the Quality Assurance and Accreditation Committee, the Research and Development Committee,   |

|             |     |             |            |  | _ |
|-------------|-----|-------------|------------|--|---|
|             |     |             |            | and the Full Council. NCHE regulates higher education, and guides the  |   |
|             |     |             |            | establishment of institutions of higher learning as well as ensures that   |   |
|             | 1.6 | EAC         | Nov 2009-  | quality and relevant education is provided in Uganda.  |   |
|             | 16  | EAC         |            | Chairperson (2009-10) and member (2009-12) of the Inter University   |   |
|             |     |             | Aug 2012   | Council of East Africa (IUCEA). IUCEA is an institution of the EAC   |   |
|             |     |             |            | whose mission is to promote strategic and sustainable development of   |   |
|             |     |             |            | higher education and research, and to develop supportive mechanisms for  |   |
|             |     |             |            | East Africa's regional integration and socio-economic development. The   |   |
|             |     |             |            | IUCEA Act (2009) defines the purpose of IUCEA as to advise Partner   |   |
|             | 17  | TT 1.       | 2000 2014  | States on all matters related to higher education.   |   |
|             | 17  | Uganda      | 2009-2014  | Chairman of the Board (2010–2014) and Director (2009–14) of the  |   |
|             |     |             |            | Research and Education Network for Uganda (RENU). RENU's main  |   |
|             |     |             |            | objectives include: to promote and facilitate research and education networking among Ugandan Universities and Research Organization; to |   |
|             |     |             |            | provide cheaper bandwidth to educational and research institutions; to   |   |
|             |     |             |            | create stronger negotiating positions for participating institutions in  |   |
|             |     |             |            | dealing with government and regulators on issues related to policy and   |   |
|             |     |             |            | regulation vis-à-vis research and educational organizations; and to  |   |
|             |     |             |            | explore ways of overcoming the high cost of information systems  |   |
|             |     |             |            | through pooling resource and sharing, where feasible, costs for common   |   |
|             |     |             |            | software, and promoting collaboration in areas that may include but are  |   |
|             |     |             |            | not limited to e-learning systems to help deliver common online courses.   |   |
|             | 18  | Uganda      | 2010-2016  | Chairman of the African Centre for Media Excellence. ACME is a   |   |
|             |     |             |            | Kampala-based independent, non-governmental, non-partisan and non-   |   |
|             |     |             |            | profit professional organisation committed to helping African journalists  |   |
|             |     |             |            | to seek and achieve excellence as well as improving journalism and mass  |   |
|             |     |             |            | communication in Africa.   |   |
|             | 19  | Uganda      | 2010-      | Member, The State of the Nation Platform. The State of the Nation  |   |
|             |     |             | present    | Platform in Uganda is a specific policy forum aimed at promoting an  |   |
|             |     |             |            | upward and downward policy conversation on contemporary public   |   |
|             |     |             |            | policy and governance issues in Uganda. The State of the Nation Platform   |   |
|             |     |             |            | brings together individual leaders and professionals in the public sector,   |   |
|             |     |             |            | private sector, civil society, the media and other interest groups into a  |   |
|             |     |             |            | policy discourse.  |   |
|             | 20  | Uganda      | Nov 2009-  | Chairperson, Makerere University Senate. The Senate is the supreme   |   |
|             |     |             | Aug 2012   | academic organ of the University.  |   |
|             | 21  | Uganda      | Nov 2009-  | Chairperson, Makerere University Management Committee that is  |   |
|             |     |             | Aug 2012   | responsible for the day to day operations of the University.   |   |
|             | 22  | USA         | 2008-2013  | Chairman Board of Directors, THINK BIG AFRICA FOUNDATION.  |   |
|             |     |             |            | whose primary focus was to put up vocational/ Technical skills learning  |   |
|             |     |             |            | center in Uganda which would serve as a catalyst for growth in the areas   |   |
|             |     |             |            | of workforce development, self-empowerment and economic growth;  |   |
|             |     |             |            | and empower citizens to achieve an enhanced individual quality of life. This mainly focused on the young generation and accorded them    |   |
|             |     |             |            | the opportunity to realize their greatest potential.   |   |
|             | 23  | Africa      | Jan 2007-  | Vice-Chairperson of NetTel@Africa Programme Academic Board.  |   |
|             | 25  | 1111100     | Dec 2011   | NetTel@Africa is a network for capacity building and knowledge   |   |
|             |     |             | 2011       | exchange in ICT policy, regulation and applications. It is a   |   |
|             |     |             |            | comprehensive capacity-building strategy focused on improving the use  |   |
|             |     |             |            | of Information Communication Technologies (ICT) to achieve socio-  |   |
|             |     |             |            | economic development goals in Africa.  |   |
|             | 24  | Uganda      | Dec 2006 - | Member, Makerere University Council. The Council is the supreme  |   |
|             | - ' | - 8         | Aug 2012   | policy organ of the University. It is responsible for directing the  |   |
|             |     |             | 1105 2012  | academic, administrative and financial affairs of the University.  |   |
|             |     |             |            | December 2006 to December 2010 he was a member of the following  |   |
|             |     |             |            | Makerere University Council Committees: Finance, Planning and  |   |
|             |     |             |            | Development Committee; Establishment and Administration  |   |
|             |     |             |            | Committee; and Statutory Committee. From December 2010- August   |   |
|             |     |             |            | 2012 he was a member of the following committees- Appointments   | _ |
| <del></del> |     | <del></del> |            |  |   |

|    |        |                        | Board; Finance, Planning and Administration Committee; Staff Development, Welfare & Retirement Benefits Committee; Chairperson, Honorary Awards Committee; Chairperson /Member, Council ICT Committee from 2002 to December 2010.   |
|----|--------|------------------------|---|
| 24 | Uganda | Oct 2005-<br>June 2010 | Chairperson, Faculty of Computing and IT Board. The Board handled all the academic matters at the faculty.  |
| 25 | Africa | Aug 2005-<br>Dec 2007  | Member, Infrastructure Committee of the Commission for Africa Forum. This committee was charged with developing policies and plans for the setting up of common infrastructure within the New Economic Partnership for Africa's Development (NEPAD) member states. His main contribution was in the area of regional ICT policies and plans necessary for the integration of ICT in governance, commerce and education. |
| 26 | Uganda | May 2003-<br>present   | Executive President, CONNECT Uganda Foundation, a non-profit making organization with the overall objective of stimulating new firms and creating jobs in the knowledge-intensive sector, by linking entrepreneurs and innovators with research and development, service providers, venture capitalists and partners.   |
| 27 | Uganda | 2004-<br>present       | President, Uganda National Academy for Computing and Internet Technologies (UNACIT).  |
| 28 | Uganda | July 2001-<br>Oct 2005 | Chairperson, Institute of Computer Science Board. The Board handled all the academic matters at the institute.  |
| 29 | Uganda | Oct 2002-<br>Nov 2003  | Member, Task Force on E-Transactions and Computer Misuse, Uganda Law Reform Commission. This task force was charged with the drafting of the bills on e-transactions, and computer misuse/crime.  |

#### **Countries and Territories of Experience**

Burundi, China, Comoros, Democratic Republic of the Congo, Denmark, Djibouti, Egypt, Eritrea, Ethiopia, Finland, Germany, India, Israel, Kenya, Libya, Madagascar, Malawi, Mauritius, Netherlands, Norway, Rwanda, Seychelles, South Africa, South Sudan, Sudan, Swaziland, Sweden, Tanzania, Uganda, UK, USA, Zambia, Zimbabwe.

| 14. Professional Experience Relevant to the Assignment | Date from<br>-Date to   | Location<br>of the<br>Assignme<br>nt                         | Company & Reference Person (Name & Contact Details)                                  | Position<br>[Exact Name<br>& Title] | Description   |
|--|---|--|--|-------------------------------------|---|
|  | 23 <sup>rd</sup> March<br>2021 – 30 <sup>th</sup><br>August<br>2021 | EAC (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda) | IUCEA Client contact: Executive Secretary Tel:+256773181 662 Email: exsec@iucea.or g | Team Leader/<br>Lead<br>Consultant  | Name of the Purchase Order/Contract: Consultancy Services For Carrying Out Situational Analysis And Needs Assessment For Enhancement Of Research Management For Improved Performance Of Higher Education Systems In East Africa - No: IUCEA/SVS2020-21/001 Beneficiary of the Purchase Order/Contract: ICT Consults Limited Purpose - The purpose of this assignment was to carry out a baseline study that will inform development of interventions that could enhance research management capacities in EAC universities. Specific Objectives - The specific objectives were to understand the contexts, analyze preconditions and identify the needs and interests of the universities in question for enhancement for research management for improved performance of higher education systems in East Africa. The Consultants: |

- (i) Undertook a situational analysis on Research management capacities of selected universities and on their performance and contribution to sustainable knowledge-based society; and
- (ii) Undertake a needs assessment to understand gaps and challenges in order to enhance research management capacities.

Situational analysis on research management capacities entailed:

- (i) Undertaking literature review of key documents such as research policies, research strategies, research management guides / manuals / handbooks, annual research reports, minutes of research committees, appointments and promotion polices in regard to research grants, resource mobilization policies and strategies, ICT policies and strategies in regard to electronic databases for research management; legal framework at EAC and Partner State levels
- (ii) An assessment at institutional level of:
  - (a) Organization and delivery of research management service including assessment of the structure and functions of the University research office
  - (b) Research planning, strategy and policy development
  - (c) Research development
  - (d) Partnerships and collaborations
  - (e) Research funding
  - (f) Managing funded research
  - (g) Research ethics and integrity
  - (h) Research data and research information management
  - (i) Internationalization of research
  - (j) Research mainstreaming for equity and equality
  - (k) Research uptake, utilization and impact
  - (l) Research monitoring and evaluation (M&E) system
  - (m) A critical assessment of student research management processes within the selected universities

Situational analysis on selected universities performance and contribution to sustainable knowledge-based society will entail an assessment of: research uptake, utilization and impact with special focus on:

- (i) Technology Transfer and Innovation Management within the Universities
- (ii) Knowledge transfer and intellectual property management
- (iii) Impact of research on the body of knowledge (discovery research) and on policy and practice (translational research)

As part of the needs assessment that was conducted within the selected universities to identify / to understand gaps and challenges in research management capacities, the consultant documented

|                        |        |  |                    | how the selected universities were addressing   |
|------------------------|--------|--|--------------------|---|
|                        |        |  |                    | challenges to do with among others:  (i) Growing the research mission within the universities;  |
|                        |        |  |                    | (ii) Research quality and impact and Transforming into a research led-university     (iii) Strengthening structures and processes for               |
|                        |        |  |                    | Research Management, and particularly devolving  (iv) Research Management services down the   |
|                        |        |  |                    | university to where they are needed most; (v) Fragility of research administration and leadership   |
|                        |        |  |                    | (vi) Planning and decision support and Securing funding for university research (vii) Competition for research funds                                |
|                        |        |  |                    | (viii)Compliance and indirect cost recovery and Nurturing the research career i.e. human capital development and transformation                     |
| May 2021<br>-June 2021 | Uganda | Uganda<br>Investment   | Lead<br>Consultant | Name of the Purchase Order/Contract: To develop the competitiveness and Development   |
|                        |        | Authority Client contact: AMOS   |                    | Strategy for the Business Process Outsourcing Sector in Uganda; Reference Number: UIA/SRVCS/19-20/00200.  |
|                        |        | AMPOMUGIS<br>HA  |                    | Beneficiary of the Purchase Order/Contract: ICT Consults Limited  |
|                        |        | Investment Executive,  |                    | Brief description of the Purchase Order/Contract:   |
|                        |        | Procurement  |                    | The objective of this consultancy was to develop the  |
|                        |        | Tel:+256-414-  |                    | competitiveness and Development Strategy for the  |
|                        |        | 301 000, 256-<br>312-301   |                    | Business Process Outsourcing Sector in Uganda The specific objectives of the consultancy were:  |
|                        |        | 000 Mob:   |                    | (i) To identify those sectors of Uganda's economy   |
|                        |        | 0779934243 <a href="mailto:aampomugisha">aampomugisha</a> <a href="mailto:augandainvest.">augandainvest.</a> |                    | that are most attractive for foreign and local<br>firms that could outsource back office, creative<br>services and/or third-party operations in the |
|                        |        | go.ug  |                    | country, areas of interest include: Business  |
|                        |        |  |                    | Process Outsourcing (IT enabled services/call centers/shared service centers, outsourced research services, outsourced accountancy and              |
|                        |        |  |                    | book keeping services etc.)  (ii) To provide a detailed analysis of the BPO sector  |
|                        |        |  |                    | in Uganda, including strengths and weakness, and an assessment of competitiveness and potential for investment                                      |
|                        |        |  |                    | (iii) To come up with a list of key companies   |
|                        |        |  |                    | operating in BPO sector in Uganda, including information on the scope and scale of their operation  |
|                        |        |  |                    | (iv) To provide policy recommendations – from workforce development to possible incentives  |
|                        |        |  |                    | packages that might improve Uganda's chances of attracting investors based on the detailed  |
|                        |        |  |                    | sector analysis (v) To provide an overview of the general dynamics  |
|                        |        |  |                    | of this sector and clarify on the future dynamics of it on the global level   |

| <br>•     |  |  |                                     |  |
|-----------|--|--|-------------------------------------|--|
|           |  |  |                                     | <ul> <li>(vi) To develop a complete list of multinational players engaged in global outsourcing in the above mentioned sector, for purposes of investor targeting</li> <li>(vii) To provide a direct comparison from an investor's perspective as to the benefits of establishing an off shore operation in Uganda versus elsewhere in Africa</li> <li>(viii) To develop a set of key marketing messages to promote the sector in Uganda to foreign investors that can be used as the basis for any promotional and marketing materials</li> <li>(ix) To develop a presentation and sector brochure that might be used to convince investors to invest in Uganda and or partner with local firms invested in the sector.</li> <li>The expected outcomes of the consultancy were:</li> <li>(i) A technical report detailing the potential of Uganda's offshore outsourcing sector (BPO) and providing clarity on the future dynamics of the sector, including;</li> <li>(ii) Policy recommendations aimed at improving the competitiveness of Uganda's business environment with an emphasis on policies designed to strengthen the country's emerging offshore services sector.</li> <li>(iii) Short profiles of key investors operating in the sector in Uganda, including information on the scope and scale of their operations.</li> <li>(iv) A marketing strategy which will form the basis of an approach to potential investors – to include a minimum, key marketing messages, key target markets, a brochure and Power Point Presentation(s).</li> <li>(v) A hit list of major players in the sector on a global scale as a basis for targeted marketing activities and promotion  Ass of a Comprehensive Business Process Outsourcing (BPO) Sector Competitiveness And Development Strategy the following key deliverables produced by the consultant:</li> <li>(i) Uganda's BPO Sector Policy Brief</li> <li>(ii) Uganda's BPO Investment Promotion Tool</li> </ul> |
|           |  |  |                                     | Ass of a Comprehensive Business Process Outsourcing (BPO) Sector Competitiveness And Development Strategy the following key deliverables produced by the consultant:  (i) Uganda's BPO Sector Policy Brief (ii) Uganda's Detailed BPO Sector Segment Profiles  |
| Feb 2021- | EAC  | Name of the  | - Individual                        | (iii) Uganda's BPO Investment Promotion Tool (iv) Uganda's BPO Sector Segment Profiles (v) Uganda's BPO Sector Competitiveness Detailed Analysis (vi) Uganda's BPO Sector Competitiveness market System Assessment (vii) Uganda's BPO Sector Marketing Plan  Name of the Purchase Order/Contract: To   |
| Jul 2021  | (Burundi,<br>Kenya,<br>Rwanda,<br>South<br>Sudan,<br>Tanzania &<br>Uganda) | Company: East<br>African Science<br>and Technology<br>Commission<br>(EASTECO)<br>Address of the<br>company:<br>2 <sup>nd</sup> Floor | Consultant - Short Term Consultancy | Develop The East African Regional Strategy For Indigenous Knowledge And Technologies Systems (IKTS); Reference Number: EAC/ESTECO/RFPs/004b/2020. Beneficiary of the Purchase Order/Contract: Prof. Venansius Baryamureeba Brief description of the Purchase Order/Contract: The objective of this consultancy was to develop a regional strategy for use and preservation of  |

| Telecon House, Kaysiru Kigali kwanda Phone; (=250)- 788 310 402 Email: essecorigeabq, essecorige |            |           |                 |               |   |
|--|------------|-----------|-----------------|---------------|---|
| Rigidal Rwanda   Phone: (1/250)- 788 310 402   Email: entero/flendsh. gord: finuyambi@eac   finuyambi.   |            |           |                 |               |   |
| Phone: (~250)- 788 310 402 Email: 988 10 402 Email: 998 10 402 Ema |            |           |                 |               | Allica.   |
| Email: esclesso@cached. orgs: fimuyambi@cac hayorg Name and title of the reference person from the company: Mr. Fortunate Muyambi. Acting Executive SecretaryPrinci pal Officer Immovanion, Technology Development and Acquisition  Technology  Acquisition  Jan 2021 – April 2021  Gardina  Jan 2021 – April 2021  April 2021  FAC April 2021  April 2021  April 2021  April 2021  April 2021  FAC April 2021  April 2021  April 2021  April 2021  FAC April 2021  April 2021  April 2021  April 2021  FAC April 2021  April 2021  April 2021  FAC April 2021  April 2021  FAC April 2021  April 2021  FAC April 2021  FAC April 2021  April 2021  FAC April 2021  April 2021  FAC April 2021  FAC April 2021  FAC April 2021  April 2021  FAC April 2021  FA |            |           |                 |               | The specific objectives of the consultancy were:    |
| status of indigenous knowledge and technology initiatives in the region.  Name and title of the reference person from the company. Mr. Fortunate Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Acquisition  Jan 2021 – April 2021  April 2 |            |           |                 |               |   |
| imiyambi@euc ha.org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition Technology Development and Acquisition  Jan 2021 – April 2021  Jan 2021 – Back Company: P.O. Box 1906  Jan 2021 – B |            |           |                 |               |   |
| finuyambi@eac haporg Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Jan 2021 April 2021 Ap |            |           |                 |               |   |
| hq.org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Acquisition  Jan 2021 – April 2021  April 2021  April 2021  April 2021  Bas Bas Africa region; Civi) To develop a regional framework for promoting and mainstreaming indigenous knowledge and technologies in East Africa; (xiii) To develop a mistonal and regional knowledge, technology and inmovation systems; (xiv) To develop a Monitoring, evaluation and learning (MEL) framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa region; (iii) National Consultant operation on indigenous knowledge and technologies in Partner States, in the East Africa region; (iii) Raseline report on the status of indigenous knowledge and technologies in Partner States, in the East Africa region; (iii) National Consultant operation on indigenous knowledge and technologies in Partner States, in the East Africa; (iii) To develop a regional framework for promoting and maintenaming indigenous knowledge and technologies in Partner States, (xiii) To develop a regional framework for promoting and maintenaming indigenous knowledge and technology system in EAC.  The responsibilities included: (i) Literature review report on indigenous knowledge and technologies in Partner States, in the East Africa; (iii) National Consultant operation on indigenous knowledge and technologies in Partner States, in the East Africa; (xiii) To develop a regional framework for promoting and maintenaming indigenous knowledge and technology system in EAC.  The responsibilities included: (i) Literature review report on indigenous knowledge and technologies in Partner States, in the East Africa; (xiii) To develop a regional framework for promotion, recombanitor and use of the Each States of the performance of prospects of development of indigenous knowledge and technologies in Partner States, in the East |            |           |                 |               |   |
| Name and title of the reference person from the company; Mr. Fortunate Muyambi, Acting Executive Scerctary/Princi pal Officer Innovation, Tochnology Development and Acquisition  Jam 2021 — April 2021 (Burudi, Kenya, Rwanda, Rwanda, Rwanda, Ruganda)  Jam 2021 — April 2021 (Burudi, Kenya, Rwanda, Rwanda, Rwanda, Rwanda, Ruganda)  Jam 2021 — April 2021 (Burudi, Kenya, Rwanda, Rwanda |            |           |                 |               |   |
| of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Acquisition |            |           |                 |               |   |
| person from the company; Mr. Fortunate Musyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Tochnology Development and Replication and maintenance of progress of development of indigenous knowledge and technologies in Partner States, and in the Fast Africa; (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and maintenance of the Purchase Order/Contract:  (iv) Raseline report on the status of indigenous knowledge and technologies in Partner States, and in the Fast Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional M&E Framework for tracking the performa |            |           |                 |               |   |
| Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Inmovation, Technology Development and Acquisition  Development and Acquisition  Jan 2021 – (Burundi, Kenya, Kenya, Kenya, Ewanda)  Jan 2021 – (Burundi, Kenya, Ewanda)  Jan 2021 – EAC April 2021  April 2021 – (Burundi, Kenya, Ewanda)  Jan 2021 – Box (Burundi, Kenya, Ewanda)  Jan 2021 – (Burundi, Kenya)  Jan 2021 – (Burundi, Kenya)  Jan 2021 – (Burundi, Kenya)  Jan 2021 – (Burundi, Ke |            |           | person from     |               |   |
| Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Mayambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Mayambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Mayambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development of indigenous knowledge and technologies of development of indigenous knowledge and technologies in Partner States, in the East Africa region; (ii) National Consultation reports on status of indigenous knowledge and technologies in Partner States and in the East Africa region; (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv |            |           |                 |               |   |
| Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Jan 2021 — Karria (Burundi, Kenya, Kenya, Lyandia)  Jan 2021 — April 2021 — Kenya, Lyandia (Burundi, Kenya, Lyandia)  Jan 2021 — Bac (Burundi, Kenya, Lyandia)  Jan 2021 — Barria (Burundi, Jurundia)  Jan 2021 — Barria (Burundia)  Jan |            |           |                 |               |   |
| Executive   Secretary/Princi pal Officer   Innovation, Technology Development and Acquisition   Technology System in EAC.   The responsibilities included:    Jan 2021   |            |           | -               |               |   |
| Secretary/Princi pal Officer Inmovation, Technology Development and Acquisition  Acquisition  Jan 2021 — EAC April 2021  South Sudan, Tarzania & Uganda)  South Sudan, Tarzania & Uganda)  South Sudan, Tarzania & Uganda)  Sudan, Tarzania & Uganda & |            |           |                 |               |   |
| Jan 2021 – April 2021 Base Base Base Base Base Base Base Base  |            |           |                 |               |   |
| Innovation, Technology Development and Acquisition   Technology Development and Acquisition  |            |           |                 |               |   |
| Development and Acquisition  The responsibilities included:  (i) Literature review report on indigenous knowledge and technologies in Partner States, in the East Africa region, at continental level and globally;  (ii) Baseline report on the status of indigenous knowledge and technologies in Partner States and in the East Africa region;  (iii) National Consultation prorost on status of indigenous knowledge and technologies in Partner State;  (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies Strates of indigenous knowledge and technologies Strates of indigenous knowledge and technologies Strates of indigenous knowledge and technologies on Partner State;  (iv) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner States, in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States and in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States and in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States and in the East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States.  **Regional M&E Framework for tracking the performance of progress  |            |           |                 |               |   |
| and Acquisition  The responsibilities included: (i) Literature review report on indigenous knowledge and technologies in Partner States, in the East Africa region, at continental level and globally; (ii) Baseline report on the status of indigenous knowledge and technologies in Partner States and in the East Africa region; (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner States and in the East Africa region; (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner States and in the East Africa region; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies of the report of the Company; P.O. South Sudan, Tanzania & Tanzania Phone:  1   |            |           | Technology      |               |   |
| The responsibilities included:  (i) Literature review report on indigenous knowledge and technologies in Partner States, in the East Africa region, at continental level and globally;  (ii) Baseline report on the status of indigenous knowledge and technologies in Partner States and in the East Africa region;  (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner States;  (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in EAC.  Company: P.O. Box 1096, Arusha, Tanzania & Loganda, Arusha, Tanzania & Uganda)  Phone:  1 Tanzania Phone:  1 Tanzania Phone:  2 Team  Consultancy  Arusha, Tanzania Phone:  2 Team Consultancy  Arusha, Tanzania Phone:  2 Team Consultancy  Arusha, Tanzania Phone:  2 Team Consultancy  Arusha, Tanzania Phone:  3 Teamil:  2 Gea(Geachq.org: comusana@each q.org:  |            |           |                 |               | EAC.  |
| Sundan, Tanzania & Uganda)   Garage  |            |           | and Acquisition |               | The responsibilities included:                      |
| knowledge and technologies in Partner States, in the East Africa region, at continental level and globally;  (ii) Baseline report on the status of indigenous knowledge and technologies in Partner States and in the East Africa region;  (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner States;  (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologes of development of indigenous knowledge and technologes in Partner States;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologes on Partner States, in the East Africa region;  (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner States, and in the East Africa region;  (iii) Partner State;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, protection and mainstreaming of indigenous knowledge and technologies in Partner States and in the East Africa region;  (iii) Partner State;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, protection and mainstreaming of indigenous knowledge and technologies in Partner States and in the East Africa region;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion to fevelopment of indigenous knowledge and technologies in Partner States and in the East Africa region;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotiot for development of indigenous knowledge and technologies in Partner States and in the East Africa region;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion to fevelopment of indigenous knowledge and technologies in Partner States.  (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion to fevelopment of indigenous knowledge |            |           |                 |               |   |
| Jan 2021 – April 2021  Sudan, Tanzania & Uganda)  Tanzania & Uganda  Description  Tanzania & Uganda  Tanzania & Phone:  - 255272504253  - 8  Email: - cac@eachq.org: - comusana@each - q.org - Name and title - of the reference - person from  Tanzania & Uganda  Tanzania & Phone: - Provision of Consultancy Services for the Development of the EAC Buyers and Sellers - Platform - Short-term - consultanty - Short-term - consultancy - Tream - Consultanty - Short-term - consultancy - Short-term - consultancy - Short-term - consultancy - Short-term - Short-term - consultancy - Structure - Provision of Consultancy Services for the Development of the EAC Buyers and Sellers - Platform - Short-term - consultancy - Provision of Consultancy - Short-car - Consu |            |           |                 |               |   |
| Jan 2021 – April 2021  Jan 2021 – Box 1096,   |            |           |                 |               | the East Africa region, at continental level and    |
| knowledge and technologies in Partner States and in the East Africa region;  (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner State;  (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies STI system in East Africa;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies STI system in East Africa;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner States  (iii) National Consultation, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner States  (iii) National Consultation, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner States  (iv) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner State;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner State;  (v) Regional Strategy on assessment, identification, cataloguing, recognition, cataloguing, recognition, cataloguing, recognition, cataloguing and technologies in Partner State;  ( |            |           |                 |               |   |
| and in the East Africa region; (iii) National Consultation reports on status of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies in Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies in Partner State; (iv) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies TI strategy on assessment, identification, cataloguing, recognition, promotion prodection and mainstreaming of indigenous knowledge and technologies STI strategy on assessment, identification, cataloguing, recognition, promotion prodection and mainstreaming of indigenous knowledge and technologies TI strategy on assessment, identification, cataloguing, recognition, promotion, prodection and mainstreaming of indigenous knowledge and technologies in Partner State; (v) Regional M&E Tanker Provision of Consultante Strategy on tracking the performance of progress of development of indigenous knowledge and technology strategy on technologies and technology strategy on technologies in Par |            |           |                 |               |   |
| Jan 2021 – April 2021  Genya, Rwanda, South Sudan, Tanzania & Uganda)  Uganda)  Jan 2021 – Beac (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Description  Tanzania & Tanzania  |            |           |                 |               |   |
| indigenous knowledge and technologies in Partner State;  (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa;  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in EAC.  Name of the Company: EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania & Uganda)  Phone: -255272504253 /8  Email: -266@eacha.org: -2782504253 /8  Email: -2866@eacha.org: -28666@eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666eacha.org: -28666e |            |           |                 |               |   |
| Jan 2021 – April 2021  Jan 2021 – April 2021  Gurundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Tanzania & Uganda)  Email:  eac@@eachq.org: comusnan@each q.org: name and title of the reference person from  Partner State; (iv) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional MEE Framework for tracking the performance of progress of development of indigenous knowledge and technologies STI system in East Africa; (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional Strategy on assessment, identification, cataloguing, recognition, promotion, protection and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional MEE framework for tracking the performance of progress of development of indigenous knowledge and technologies Ti system in East Africa; (v) Regional MEE framework for tracking the performance of progress of development of indigenous knowledge and technologies Ti system in East Africa; (v) Regional MEE framework for tracking the performance of progress of development of indigenous knowledge and technologies Ti system in East Africa; (v) Regional MEE framework for tracking the performance of progress of development of indigenous knowledge and technologies Ti system in East Africa; (v) Regional MEE framework for tracking the performance of progress of development of indigenous knowledge and technologies Ti system in East Africa; (v) Regional MeE framework for tracking the performance of progress of the Development of the EAC Busine performance of tracking the performance of the Purchase Order/C |            |           |                 |               |   |
| Jan 2021 – April 2021  Jan 2021 – April 2021  EAC April 2021  Ban 2021 – April 2021  EAC April 2021  Ban 2021 – April 2021  EAC April 2021  Ban 2021 – April 2021  EAC Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Tanzania & Uganda)  Tanzania & Uganda)  Ban 2021 – Ban 2021 – Ban 2021 – April 2021  EAC Company: EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania & Phone: +255272504253  8  Email: eac@eachq.org: comusana@each q.org Name and title of the reference person from  Comsultant - Short-term consultancy - Short-term Consultant - Short-term - Short-term Consultant - Short-term Consultant - Short-term Consultant - Short-term - Consultant - Short-term - Short-term - Consultant - Short-term - Consultant - Short-term - Consultant - Short-term - Short-term - Consultant - Short-term - Consultant - Short-term - |            |           |                 |               | Partner State;                                      |
| Jan 2021 – EAC April 2021  Mame of the Company: EAC Secretariat Address of the company: P.O. Box 1096, South Sudan, Tanzania & Uganda)  Phone: +255272504253 /8 Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and mainstreaming of indigenous knowledge and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge nad technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge (consultant) Salca.  Name of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform Beneficiary of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform Beneficiary of the Purchase Order/Contract: The broad objective of the Sur and maintered consultant Salca.  Salca.  Name of the Provision of Consultant Salca.  Name of the Provision of Consultant Salca.  Salca.   |            |           |                 |               |   |
| Jan 2021 – April 2021  Jan 2021 – April 2021  EAC (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Tanzania & Uganda)  E EAC  Bar 1096, Arusha, Tanzania & Phone: +255272504253/8  E Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  and technologies STI system in East Africa; (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in EAC.  Name of the Purchase Order/Contract: Provision of Consultancy Services for the Development of the EAC Buyers and Sellers Platform Beneficiary of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Provide development of b2B linkages and  |            |           |                 |               |   |
| Jan 2021 – April 2021  EAC April 2021  EAC (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Tanzania & Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  (v) Regional M&E Framework for tracking the performance of progress of development of indigenous knowledge and technology system in EAC.  Name of the Purchase Order/Contract: Provision of Consultancy Services for the Development of the EAC Buyers and Sellers Platform Beneficiary of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of indigenous knowledge and technology system in EAC.  Name of the Purchase Order/Contract: Provision of Consultant on the Povelopment of the EAC Buyers and Sellers Provision of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products products that can be sourced from within the region; (iii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Provide information to B2B linkages and  |            |           |                 |               |   |
| Jan 2021 – April 2021    Jan 2021 – April 2021   EAC   (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)   Uganda)   Uganda   Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from   Eac   E |            |           |                 |               |   |
| Jan 2021 – April 2021  April 2021  April 2021  EAC (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  Indigenous knowledge and technology system in EAC.  Name of the Purchase Order/Contract: Provision of Consultancy Services for the Development of the EAC Buyers and Sellers Platform Beneficiary of the Purchase Order/Contract: ICT Consults Ltd Brief description of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and  |            |           |                 |               |   |
| Jan 2021 – April 2021    Bac   |            |           |                 |               |   |
| April 2021  (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  (Uganda)  (Burundi, Kenya, Rwanda, South South Sudan, Tanzania & Uganda)  (Uganda)  (Uganda)  (Burundi, Kenya, Rwanda, South South South Sudan, Tanzania & Uganda)  (Uganda)  (Uganda)  (Uganda)  (Dompany: EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania & Phone: +255272504253 /8  (Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  |            |           |                 |               |   |
| Kenya, Rwanda, South Sudan, Tanzania & Uganda)  EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania & Phone: +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania & Phone: +255272504253 /8  EAC Secretariat Address of the company: P.O. Box 1096, Arusha, Tanzania Phone: +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  EAC Socretariat Consultante - Short-term consultancy  Beneficiary of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region. The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and   |            | EAC       |                 |               |   |
| Address of the company: P.O. Box 1096, Sudan, Tanzania & Uganda)  Phone:  +255272504253  Email:  eac@eachq.org; comusana@each q.org Name and title of the reference person from  Platform  Beneficiary of the Purchase Order/Contract: ICT Consults Ltd  Brief description of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to:  (i) Stimulate and improve market access for products produced in the region;  (ii) Provide information to the public and Business community for products that can be sourced from within the region;  (iii) Promote development of B2B linkages and   | April 2021 | (Burundi, |                 | Leader / Lead |   |
| Rwanda, South South Sudan, Tanzania & Uganda)  Company: P.O. Box 1096, Arusha, Tanzania & Phone: +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  Consultancy  Beneficiary of the Purchase Order/Contract: ICT Consults Ltd Brief description of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and   |            | Kenya,    |                 |               |   |
| South Sudan, Tanzania & Uganda)  Box 1096, Arusha, Tanzania & Phone: +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  Box 1096, Arusha, Tanzania & Brief description of the Purchase Order/Contract: The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region. The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and   |            | ĺ ,       |                 |               |   |
| Tanzania & Uganda)  Phone: +255272504253    Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  The broad objective of the Buyer-Seller Platform was to increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and  |            |           | Box 1096,       | consultancy   |   |
| Uganda)  Phone: +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  To increase intra-EAC trade by creating awareness and market for products produced within the EAC region.  The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and   |            | · ·       |                 |               |   |
| +255272504253 /8  Email: eac@eachq.org; comusana@each q.org Name and title of the reference person from  +255272504253 and market for products produced within the EAC region. The specific objectives were to: (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and  |            |           |                 |               |   |
| Name and title of the reference person from   Page 1   Promote development of B2B linkages and   Program   |            | Uganda)   |                 |               |   |
| Email:    Comusana@each   Comu |            |           |                 |               |   |
| eac@eachq.org; comusana@each q.org Name and title of the reference person from  (i) Stimulate and improve market access for products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and  |            |           | -               |               |   |
| comusana@each q.org Name and title of the reference person from  products produced in the region; (ii) Provide information to the public and Business community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and   |            |           |                 |               |   |
| Name and title community for products that can be sourced from within the region; (iii) Promote development of B2B linkages and  |            |           |                 |               | products produced in the region;                    |
| of the reference person from (iii) Promote development of B2B linkages and   |            |           |                 |               |   |
| person from (iii) Promote development of B2B linkages and  |            |           |                 |               |   |
|  |            |           |                 |               |   |
| incompany. Inatomiaking, and regional value chains   |            |           |                 |               |   |
| Mr. Charles (forward & backward linkages);   |            |           |                 |               |   |
| Omusana, (iv) Build regional brands through a Buy East Africa  |            |           |                 |               |   |
| Principal Build East Africa campaign;  |            |           |                 |               |   |
| Economist (v) Take advantage of technology to catalyse import  |            |           |                 |               |   |
| (Investment and substitution;  |            |           | Economist       |               | (v) Take advantage of technology to catalyse import |

| _ | _          |            | T                          |              | <del>,</del>   |
|---|------------|------------|----------------------------|--------------|--|
|   |            |            | Private Sector             |              | (vi) Contribute to economic growth and   |
|   |            |            | Development)               |              | improvement of EAC citizenry's welfare.  |
|   |            |            |                            |              | The responsibilities included:   |
|   |            |            |                            |              | (i) Undertake a stock taking analysis of the existing  |
|   |            |            |                            |              | Partner States and regional online marketing   |
|   |            |            |                            |              | platforms to ensure synergy and value addition   |
|   |            |            |                            |              | for the EAC Buyer and Seller platform;   |
|   |            |            |                            |              | (ii) Provide regional and international best practices<br>on appropriate models for Buyer and Seller |
|   |            |            |                            |              | platform and recommend suitable models for   |
|   |            |            |                            |              | EAC Buyer - Seller platform;   |
|   |            |            |                            |              | (iii) Conduct extensive consultations with Private   |
|   |            |            |                            |              | Sector apex bodies at regional and national  |
|   |            |            |                            |              | levels include their constituent Associations;   |
|   |            |            |                            |              | (iv) In consultation with Private Sector Associations develop/compile a database/catalog of          |
|   |            |            |                            |              | manufacturers, producers and wholesalers and   |
|   |            |            |                            |              | respective products;   |
|   |            |            |                            |              | (v) In consultation with Private Sector Associations   |
|   |            |            |                            |              | develop/compile a database/catalog of  |
|   |            | 1          |                            |              | logistics/service providers and respective services;   |
|   |            |            |                            |              | services; (vi) Based on (i-v), propose and develop an  |
|   |            | 1          |                            |              | appropriate EAC Buyer-Seller Platform and a  |
|   |            |            |                            |              | user manual for operationalization of the  |
|   |            |            |                            |              | platform; and  |
|   |            |            |                            |              | (vii) Propose an in-built Monitoring & Evaluation  |
|   |            |            |                            |              | mechanism.   |
|   | 10/01/2020 | EAC        | Name of the                | - Individual | Name of the Purchase Order/Contract: Study on  |
|   | 10/01/2020 | (Burundi,  | Company:                   | Consultant   | Status of the East African Community (EAC)'s   |
|   | 22/07/2020 | Kenya,     | IUCEA                      | - Short Term | Higher Education Information Management Systems  |
|   | 22,07,2020 | Rwanda,    | Address of the             | Consultancy  | Beneficiary of the Purchase Order/Contract: Prof.  |
|   |            | South      | company: P.O.<br>Box 7110, |              | Venansius Baryamureeba Brief description of the Purchase Order/Contract:                             |
|   |            | Sudan,     | Kampala,                   |              | The main objective was to develop the framework for  |
|   |            | Tanzania & | Uganda                     |              | the East Africa Higher Education Management  |
|   |            | Uganda)    |                            |              | Information System (EAHEMIS) and propose a   |
|   |            |            |                            |              | strategy for implementing the same.  |
|   |            |            |                            |              | The specific objectives of the proposed study were:  |
|   |            |            | Phone:                     |              | a) To document and analyse existing higher education information management systems at               |
|   |            |            | +256414256251              |              | institutional, national and regional levels.   |
|   |            | 1          | /2                         |              | b) To document and analyse existing regional or  |
|   |            |            | Email:                     |              | national policies on higher education data and   |
|   |            |            | exsec@iucea.or<br>g;       |              | management   |
|   |            | 1          | des@iucea.org              |              | c) To make recommendations for the development of a harmonised IUCEA based regional higher           |
|   |            |            | Name and title             |              | education information management system in   |
|   |            |            | of the reference           |              | line with existing systems taking into account   |
|   |            |            | person from                |              | issues of inter-operability and complementarity.   |
|   |            | 1          | the company:<br>Prof. Mike |              | d) To propose an implementation strategy for a   |
|   |            | 1          | Kuria, Deputy              |              | regionally harmonised HEMIS to be housed at IUCEA.   |
|   |            |            | Executive                  |              | The <b>responsibilities</b> included:  |
|   |            | 1          | Secretary/ Ag.             |              | a) Development of an appropriate tool for data   |
|   |            | 1          | Executive                  |              | collection;  |
|   |            |            | Secretary                  |              | b) Carrying out a critical situational analysis of   |
|   |            |            |                            |              | existing Education Information Management  |
|   |            | 1          |                            |              | Systems at institutional, national, and regional level;  |
|   |            | 1          |                            |              | c) Identifying the key indicators and quantify the   |
|   |            | 1          |                            |              | information resources that need to be captured   |
|   | 1          |            |                            |              | by a HEMIS based at IUCEA;   |
|   |            |            |                            |              |  |
|   |            |            |                            |              | d) Documentation and analysis the laws that govern   |
|   |            |            |                            |              |  |

| 19/08/2019<br>-<br>26/06/2020 | Rwanda, South South Sudan, Tanzania & Uganda)  Rwanda, South Sudan, Tanzania & Phone: +25527250425 /8  Email: eac@eachq.org comusana@eac q.org Name and titl of the reference person from the company: Mr. Charles | - Short-term consultancy                          | e) Proposing a framework for implementing a harmonised regional HEMIS and an implementation strategy for a regionally harmonised HEMIS to be housed at IUCEA; f) Compilation of a comprehensive report encompassing the findings and recommendations from the study. As an Individual Consultant, he executed all the TORs / responsibilities to completion.  Name of the Purchase Order/Contract: Development of the East African Community (EAC) Investment Guide  Beneficiary of the Purchase Order/Contract: ICT Consults Ltd  Brief description of the Purchase Order/Contract: The Overall objective of the consultancy was to provide local and international investors with information on investment opportunities and policies guiding investment in the region and specifically, to provide information on general measures for regulating investments for investors optimal decision making.  The consultancy terms of reference were to:-a) Provide an overview of economic performance of all the EAC Partner States against the backdrop of the continental/global performance; b) Provide a concrete background on EAC |
|-------------------------------|--|---|--|
|                               |  |   | recommendations from the study. As an Individual Consultant, he executed all the TORs / responsibilities to completion.  |
| -                             | (Burundi, Kenya, Rwanda, South Sudan, Tanzania & Uganda)  Phone: +25527250425 /8  Email: eac@eachq.org comusana@eac q.org Name and titl of the reference person from the company:                                  | Leader / Lead Consultant - Short-term consultancy | Development of the East African Community (EAC) Investment Guide Beneficiary of the Purchase Order/Contract: ICT Consults Ltd Brief description of the Purchase Order/Contract: The Overall objective of the consultancy was to provide local and international investors with information on investment opportunities and policies guiding investment in the region and specifically, to provide information on general measures for regulating investments for investors optimal decision making. The consultancy terms of reference were to:- a) Provide an overview of economic performance of all the EAC Partner States against the backdrop of the continental/global performance;  |

| LAC   Lower level   Lack   Lower level   Lacker / Load   Lacker /    |     | 1               |                  | I             | I=  |
|--|-----|-----------------|------------------|---------------|---|
| Name of the Purchase Order/Contract: Company: East African Science and Technology Commission (IASTICU)   |     |                 |                  |               | EAC Investment Guide and an online guide            |
| Company: Last African Science and Technology Remains, South Remains   Consultation   Consultat   |     |                 | 1                |               | 4 /   |
| African Science and Technology and Innovation and Technology Commission (PASTECO) Sudan.  Tanzamia & Uigandu)  Phone: (1250) Pho | 14/ | /03/2018 EAC    |                  | - Team        |   |
| and Technology Commission South South South South Tanzania & Uganda)  Email:  Phone: (28)- Email: Responding the company:  Among the company:  Telecom House, (28)- South Responding the company:  Telecom House, (28)- South Responding the company:  Telecom House, (28)- South Responding the company:  Name and title of the reference person from the company:  Mr. Formunate Miyambh, Acting Executive Innovation, Technology Development and Acquisition  Technology Development and Acquisition  Technology Development and Acquisition  Technology Development and Acquisition  To collect and prepare regional STI policy including key objectives, pillars and targets, with a monitoring and evaluation system and an Name and Acquisition of the company:  Technology Development and Acquisition  Technology Development and Acquisition  To conduct a baseline study aimed at identifying the main features of a regional stringenion and socio-economic development, the baseline study aimed at identifying the main features of a regional string policies, strategies and institutional arrangements in Science technology and impermentation challenges in the current policies and attention challenges in the current policies and attention to a support regional and possible state of the Consultant were:  The responsibilities of t | -   | (Burundi,       | Company: East    | Leader / Lead |   |
| Rwanda, South Terrorate Commission (PASTECO) to Consultation of the Purchase Order/Contract I. Consultation of the Purchase Order/Contract II. Consultation of the Purchase Order/Contract III. Consultation of the Purchase Order Consultation of the  | 25/ | /11/2018 Kenya, |                  | Consultant    |   |
| Sudan, Adress of the company:  2   |     | Rwanda,         |                  |               |   |
| Tanzania & Uganda)  Wiganda)  Wiganda (Phone: (1/250)- 788 310 402  Email: easteco@ueach. grg: finuyambi@cae hayong with the company: Mr. Fortunate Muyambi. Acting Richard (Phone: (1/250)- 788 310 402  Email: easteco@ueach. grg: finuyambi@cae hayong Name and title of the reference person from the company: Mr. Fortunate Muyambi. Acting Richard (Phone: (1/250)- 788 310 402  Mayambi. Acting Richard (Phone: (1/250)- 78 31 402  Mayambi. |     |                 | (EASTECO)        | consultancy   |   |
| Uganda    22st Floor   Telecom House, Kacyirn   Recommendation increased investment in Science, Technology and Innovation and evelopment and socio-commination   The Specific objectives of the consultancy were to: 18 per a state of the reference person from the company;   Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology   Development and Acquisition   Technology   Development and Acquisition   The Specific objectives and tragets, with a monitoring and evaluation framework, a regional innovation system:   The responsibilities of the Consultant were:   Though a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify agas and implementation challenges in the current policies and strategies, and make suggestions for improvement;   The platform to support substitutional arrangement in Science technology and movation in the EAC partner states, identify agas and implementation challenges in the current policies and strategies, and make suggestions for improvement;   The platform to support substitution and seco-coronnic development and formation and seco-coronnic development; the baseline state in the second proper regional integration and seco-coronnic development; the baseline state in the second proper regional integration and seco-coronnic development; the baseline state in the second proper regional integration and seco-coronnic development with the propers of socience and Technology, other relevant institutions in partners States, Government ministries and other stakeholders; (including but limited to relevant EAC institutions in partners States, Government ministries and other stakeholders; of alignment with a targets are in line with socio-coconnic development ministries and other stakeholders; of alignment with a targets are in line with socio-coconnic development propose regional collabarative. To relevant international frameworks; (The state of the propose of spoinal collabarat   |     | ,               |                  |               |   |
| Telecom Husse, Kacyiru Kigail Rwanda Phone: (†250)- 788 310 402 Email: casteco//caebla, org: finiyambi//cae ha, org Name and fitle of the reference person from the company: Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Acquisition  Acquisition  The Specific objectives of the consultancy were to: The Specific objectives of the consultancy of the company: A consultance of the reference person from the company: A cating Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  The responsibilities of the Consultant were:  The responsibilities of the Consultant were:  The responsibilities of the Consultant were:  Though a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the FAC partner states, identify gap and implementation challenges in the current policies and strategies, and make suggestions and infentional arrangements in Science technology and innovations and strategies, and make suggestions and intelligence and make suggestions and infentional arrangements in Science technology and innovation in the FAC partner states, identify gap and implementation challenges in the current policies and strategies, and make suggestions and infentional arrangements in Science technology and innovations and strategies, and make suggestions and infentional arrangements in Science and responsibilities and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC patient of the Pack partner States, stackholders, including but limited to relevant EAC institutions in partners States, Government ministries and other stakeholders, of calignment with socio-economic development projects of the EAC Partner States and indentify areas of onlight propose regional collaborative  The charge of the |     | Tanzania &      | company:         |               |   |
| Kacyiru Kigali Rwanda Phone: (+250)- 788 310 402 Email: easteco@ceachq urgi Imuyumbi@cuc haq org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Ading Paccutive SecretaryPrinci pat Officer Imnovation, Technology Development and Acquisition  The responsibilities of the Consultant were: The responsibilities of the Consultant were: The conduct a baseline study aime and strategies, and make suggestions for improvement; To conduct a baseline study aime and strategies, and make suggestions for improvement; To conduct a baseline study aime and strategies, and make suggestions for improvement; To conduct a baseline study aime and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed and strategies, and make suggestions for improvement; To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-ecomomic development paid for R&D and the OECD Oslo Manual for R&D and the O |     | Uganda)         |                  |               |   |
| Rigial Rwanda   Phone: (1250)- 788 310 402   Email: casteco/Geachq. org: Imnyambi/geac hq. org   Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition   The responsibilities of the Consultant were: The responsibilities of the Consultant were: and information in the Technology Development and Acquisition   The responsibilities of the Consultant were: technology and innovation in the RAC partner states, identify gand and insplication of the Consultant were: technology and innovation in the RAC partner states, identify again and insplications of the Consultant were: the money of the Consultant were: the current policies and strategies, and make suggestions and implementation challenges in the current policies and strategies, and make suggestions and implementation challenges in the current policies policies, strategies and make suggestions and implementation challenges in the current policies strategies, and make suggestions and improvement; but he main leadures of a ground harmonised STI platform to support regional integration and socio-comomic development, the baseline shall include STI Statistics and Indicators based on the OECD Frascatistics and Indicators must be relevant for the Explanation of the OECD Frascatistics and Indicators must be relevant from the Statistics and The work done and Technology, other relevant institutions in partners States, Government ministries and other stakeholders, Collecting input from all possible stakeholders; collections of relevant data and appropriate analyses, formulate regional STI policy objectives; and identify areas for alignment with international frameworks; 0. To identify and propose regional collaborative or the first policies of the EAC Partner States and identify areas for alignment with international    |     |                 | ,                |               |   |
| Phone; (+250)- 788 310 402 Email: easteco@eachq. org: fmuyambi@eac hq.org: Name and title of the reference person from the company: Mr. Fortunate Miyambi, Acting Executive Sceretary/Princi pal Officer Innovation, Technology Development and Aequisition  Technology The reference states, selection on the company: The specific objectives of the consultant were: The responsibilities  |     |                 |                  |               |   |
| Email: custeco@eachq. org: imnyambi@eac hq.org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive SceretaryPrinci pal Officer Innovation, Technology Development and Acquisition  The company: The responsibilities of the Consultant were: The responsibilities of the Consultant were:  Through a review of existing policies, strategies and make gugstions for improvement; To conduct a baseline study aimed at identifying the main features of a regional barmonised STI platform to support regional strategies; and make suggestions for improvement; To conduct a baseline study aimed at identifying the main features of a regional barmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Stratistics and Indicators based on the OECD Oslo Manufa or RaD and the OECD oslo Manufa or Imnovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region; To carry out a stations and organs, National councils Commissions of 5 Science and Technology, other relevant institutions in partners States, Government ministries and other statesholders, Joechech or relevant attaintions and organs, National councils Commissions of 7 Science and appropriate analyses, formulate regional STI policy objectives and atargets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  To cidentify angerose regional collaborative  |     |                 |                  |               |   |
| Email:   |     |                 |                  |               | The specific objectives of the consultancy were to. |
| eastecoffeeacht, org.  firmyambi(geac hq. org.)  Name and title of the reference person from the company:  Mr. Fortunate Mayambi, Acting Executive Secretary/Princi pal Officer Innovation. Technology Development and Acquisition  Technology Technology Technology Executive Secretary Princi pal Officer Innovation. Technology Technol |     |                 |                  |               | To manage a draft Degional STI maliav including     |
| finuyambi@cac hq.org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Technology The company:  Acting the company that the control of |     |                 |                  |               |   |
| Inmuyambi@eac ho.q.org Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive SecretaryPrinci pal Officer Innovation, Technology Development and Acquisition  Technology Development and Acquisition  Technology Development and Acquisition  To develop effective support mechanisms for fostering S&T-led innovation, Technology Development and Acquisition  To develop effective support mechanisms for fostering S&T-led innovation. Technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and instrutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and instrutional arrangements of regional integration and socio-economic of a regional harmonised STI platform to support regional integration and socio-economic as a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States and and analyses, formulae regional STI policy objectives and degreta ser in line with socio-economic development, the appropriate area in line with socio-economic development policies of the EAC Partner States and identify areas for a figurement with international frameworks;  (a) To carry out national STI policy objectives and an appropriate and propose regional collaborative on subject to process of science and and argets are in line with socio-economic development policies of the EAC Partner States and identify areas for a figurement with international frameworks;  (b) To identify appropose regional collaborative on the EAC partner States and identify areas for a figurement with international frameworks;   |     |                 | -                |               |   |
| Name and title of the reference person from the company; Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Technology The proper and a service of existing policies, strategies and institutional arrangements in Science technology and innovation challenges give the terrent policies and strategies, and make sugarious for integration and socio-economic development; the baseline shall include STI Statistics and Integration and socio-economic development; the baseline shall include STI Statistics and Inflactaors bused on the OECD Osto Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stackholder analysis and through a consultative process of soliciting input from all possible stackholders, collection of relevant data; and appropriate analyses, formulate regional STI policy objectives, d) To ensure STI priority policy objectives and targets are in line with socio-economic development; policy objectives and targets are in line with socio-economic development profices of the EAC Partner States, and repropriate analyses, formulate regional STI policy objectives. d) To ensure STI priority policy objectives and targets are in line with socio-economic development profices of the EAC Partner States, and Indicators must be relevant analyses, formulate regional STI policy objectives. d) To insure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States, and objectives and targets are in line with socio-economic development policies and to the EAC Partner States, and propriate analyses, formulate regional STI policy objectives. e) To identify approprise regional collaborative of the EAC Partner States, and propriate analyses, formulate regional STI policy objectives. e) To identify appropriate proprise regional collaborative or objectives. e) To identify approprise regional coll |     |                 |                  |               |   |
| Name and title of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Technology Technology Development and Acquisition  Technology Technology Development and Acquisition  Technology Techno |     |                 |                  |               |   |
| of the reference person from the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Aequisition  Technology Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  To conduct a baseline study aimed at identifying the marked on the OECD Frascati Manual for RacD and the OECD Oslo Manual for Innovation Statistics and Indicators based on the OECD Frascati Manual for Innovation Statistics and the work one under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders, Collection of relevant data; and appropriate analyses, formulate regional STI based policy formulation for relevant data; and appropriate analyses, formulate regional STI baseline data and information for evidence-based policy formulations;  Through are view of existing policies, strategies and institutions and institutions in the factor passed and institutions and organs, National includes STI Statistics and Indicators have been considered to the stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders, Collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  To dentify and propose regional collaborative evidence of the EAC Partner States and identify areas for a lignment with international frameworks;  To  |     |                 |                  |               |   |
| the company: Mr. Fortunate Muyambi, Acting Executive Secretary/Princip pal Officer Innovation, Technology Development and Acquisition  Technology Te |     |                 |                  |               | consultations on how STI can be managed,            |
| Mr. Fortunate Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement; b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Fraseati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region; c) To carry out a takeholder analysis and through a consultave process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; To identify and propose regional collaborative   |     |                 |                  |               | guided and regulated;                               |
| Muyambi, Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  The responsibilities of the Consultant were:  The res |     |                 |                  |               |   |
| Acting Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Technology Technology Development and Acquisition  Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies. and make suggestions for improvement;  The responsibilities of the Consultant were:  The responsibilities of the EAC partner states, dentify agaps and impictional arrangements in Science and Technology objectives and appropriate analyses, formulate regional STI policy objectives;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of the EAC partner States and identify areas for alignment with international frameworks;  The responsibilities of  |     |                 |                  |               |   |
| Executive Secretary/Princi pal Officer Innovation, Technology Development and Acquisition  Technology Technology Development and Acquisition  Technology T |     |                 |                  |               |   |
| Secretary/Principal Officer Innovation, Technology Development and Acquisition  Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region:  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  c) To identify and propose regional collaborative   |     |                 |                  |               |   |
| Innovation, Technology Development and Acquisition  Technology Development and Acquisition  Technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  To identify and propose regional collaborative  |     |                 | Secretary/Princi |               | rostering seer red innovations.                     |
| Technology Development and Acquisition  and Acquisition  Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with intermational frameworks;  To identify and propose regional collaborative  |     |                 |                  |               | The magnensibilities of the Congultant were:        |
| Development and Acquisition  a) Through a review of existing policies, strategies and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Slo Manual for R&D and the OECD Slo Manual for R&D and the OECD Slo Manual for Innovation Statistics and the work done under the NFPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with intermational frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               | The responsibilities of the Consultant were.        |
| and institutional arrangements in Science technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Fraseati Manual for R&D and the OECD Golo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| technology and innovation in the EAC partner states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| states, identify gaps and implementation challenges in the current policies and strategies, and make suggestions for improvement; b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Oslo Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region; c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 | and Acquisition  |               |   |
| challenges in the current policies and strategies, and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| and make suggestions for improvement;  b) To conduct a baseline study aimed at identifying the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| the main features of a regional harmonised STI platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative  |     |                 |                  |               | and make suggestions for improvement;               |
| platform to support regional integration and socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| socio-economic development; the baseline shall include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| include STI Statistics and Indicators based on the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| the OECD Frascati Manual for R&D and the OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| OECD Oslo Manual for Innovation Statistics and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region;  C) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               | I I   |
| and the work done under the NEPAD ASTII Programme. The proposed STI indicators must be relevant for the EAC region; c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| Programme. The proposed STI indicators must be relevant for the EAC region; c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 |                  |               | I I   |
| be relevant for the EAC region; c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| c) To carry out a stakeholder analysis and through a consultative process of soliciting input from all possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| possible stakeholders (including but limited to relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               | c) To carry out a stakeholder analysis and through  |
| relevant EAC institutions and organs, National councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| councils/Commissions of Science and Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| Technology, other relevant institutions in partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| partners States, Government ministries and other stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               | I I   |
| stakeholders), collection of relevant data; and appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| appropriate analyses, formulate regional STI policy objectives;  d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative   |     |                 |                  |               |   |
| policy objectives; d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks; e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| d) To ensure STI priority policy objectives and targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| targets are in line with socio-economic development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| development policies of the EAC Partner States and identify areas for alignment with international frameworks;  e) To identify and propose regional collaborative  |     |                 |                  |               |   |
| international frameworks; e) To identify and propose regional collaborative  |     |                 |                  |               | development policies of the EAC Partner States      |
| e) To identify and propose regional collaborative  |     |                 |                  |               |   |
|  |     |                 |                  |               |   |
|  |     |                 |                  |               |   |
|  |     |                 |                  |               | inkages among S11 agents in EAC Region              |

| <br> | <br> |       |  |
|------|------|-------|--|
|      |      |       | including the private sector, academia, financing  |
|      |      | 0     | institutions, R&D institutions i.a.;   |
|      |      | f)    | To propose policy support measures aimed at  |
|      |      |       | fostering innovation & entrepreneurship in order<br>to promote economic competitiveness through  |
|      |      |       | fostering innovation, value addition, industrial   |
|      |      |       | development and entrepreneurship;  |
|      |      | g)    | To identify and recommend stakeholders,  |
|      |      | 6)    | processes and mechanisms (including entry  |
|      |      |       | points and incentives) for adequate  |
|      |      |       | implementation of the policy and mainstreaming   |
|      |      |       | it into National and regional decision making  |
|      |      |       | systems (policies, regulations, strategies and   |
|      |      |       | programs);   |
|      |      | h)    | To identify and review the current best practices  |
|      |      |       | of methodologies used in technologically   |
|      |      |       | advanced countries, emerging and developing  |
|      |      |       | countries and international organizations for  |
|      |      |       | collecting, aggregating and analysing science,<br>technology and innovation data with the aim of |
|      |      |       | developing a monitoring and evaluation system  |
|      |      |       | and plan for the policy with a database of initial   |
|      |      |       | collected data and information;  |
|      |      | i)    | To prepare a proposal on the best approach on  |
|      |      | -)    | sustainable STI human resource development;  |
|      |      | j)    | Develop the communication and outreach plan  |
|      |      |       | for the policy;  |
|      |      | k)    | To design, develop and deploy a Dynamic  |
|      |      |       | Science Technology & Innovation (STI)  |
|      |      |       | Database for the EAC hosted at East Africa   |
|      |      |       | Science and Technology Commission  |
|      |      | 1)    | (EASTECO);   |
|      |      | 1)    | To identify any challenges, risks and  |
|      |      |       | opportunities that may affect implementation of  |
|      |      |       | the policy and propose solutions or mitigation measures;   |
|      |      | m)    | To present the draft Regional STI policy to a  |
|      |      | 111)  | regional STI stakeholder workshop for review   |
|      |      |       | and improvement of the draft Regional STI  |
|      |      |       | policy; Based on the input and consultation from   |
|      |      |       | this workshop, prepare the revised and final draft   |
|      |      |       | Regional STI Policy.   |
|      |      |       |  |
|      |      | As 1  | team leader / Lead Consultant, he took lead and  |
|      |      |       | responsible for the preparation of the Regional  |
|      |      |       | ence, Technology and Innovation (STI) Policy   |
|      |      |       | uding key objectives, pillars and targets, with a  |
|      |      |       | nitoring and evaluation framework, a regional  |
|      |      |       | ovation system and an implementation system;   |
|      |      |       | ying out national STI stakeholders' consultations  |
|      |      |       | now STI can be managed, guided and regulated;  |
|      |      |       | ecting and preparing regional STI baseline data  |
|      |      |       | information for evidence- based policy   |
|      |      |       | nulation; developing effective support   |
|      |      |       | chanisms for fostering S&T-led innovations; eloping proposal on the best approach on             |
|      |      | cuev( | ainable STI human resource development,  |
|      |      |       | inological learning and innovation; developing the   |
|      |      |       | nmunication and outreach plan for the policy; and  |
|      |      |       | gning, developing and deploying a Dynamic  |
|      |      |       |  |
|      |      |       | ence Technology & Innovation (STI) Database for  |
|      |      |       | East Africa Science and Technology Commission  |
|      |      | (EA   | STECO).  |
|      |      |       |  |

| Г | 1          | T          | Lav                                 | T             |  |
|---|------------|------------|-------------------------------------|---------------|--|
|   | 05/05/2017 | EAC        | Name of the<br>Company: East        | - Team        | Name of the Purchase Order/Contract: To carry  |
|   | -          | (Burundi,  | African Science                     | Leader / Lead | out assessment of Knowledge and Technology   |
|   | 05/09/2017 | Kenya,     | and Technology                      | Consultant    | Transfer Institutions and to identify potential Centers  |
|   |            | Rwanda,    | Commission                          | - Short-term  | of Excellence in the East African Community  |
|   |            | South      | (EASTECO)                           | consultancy   | Beneficiary of the Purchase Order/Contract:  |
|   |            | Sudan,     | Address of the                      |               | ECASA Group of Consultants Ltd   |
|   |            | Tanzania & | company:                            |               | Brief description of the Purchase Order/Contract:  |
|   |            | Uganda)    | 2 <sup>nd</sup> Floor               |               | The objective of the consultancy services was to assess existing Partner States' Knowledge and |
|   |            |            | Telecom House,                      |               | Technology Transfer institutions in order to enhance   |
|   |            |            | Kacyiru                             |               | the management and exploitation of the research  |
|   |            |            | Kigali Rwanda <b>Phone:</b> (+250)- |               | results and identify potential regional Centres of   |
|   |            |            | 788 310 402                         |               | Excellence in Technology Transfer.   |
|   |            |            | Email:                              |               | Specific objectives of the assessment were to:   |
|   |            |            | easteco@eachq.                      |               |  |
|   |            |            | org;                                |               | a) Provide baseline information on the Science and   |
|   |            |            | fmuyambi@eac                        |               | Technology institutions with knowledge and   |
|   |            |            | hq.org                              |               | technology transfer functions in the EAC partner   |
|   |            |            | Name and title                      |               | states.  |
|   |            |            | of the reference<br>person from     |               | b) Assess adequacy of current policies and strategies in the EAC partner states for efficient  |
|   | 1          |            | the company:                        |               | and effective knowledge and technology transfer  |
|   | 1          |            | Mr. Fortunate                       |               | and make proposals for an improved enabling  |
|   |            |            | Muyambi,                            |               | environment;   |
|   | 1          |            | Acting                              |               | c) Make proposals for actions, including   |
|   |            |            | Executive                           |               | incentives, for research assessments in  |
|   |            |            | Secretary/Princi                    |               | universities and R&D institutions to consider  |
|   |            |            | pal Officer                         |               | innovation as well as academic excellence and  |
|   |            |            | Innovation,<br>Technology           |               | for business to increase its participation, funding and investment in R&D                      |
|   |            |            | Development                         |               | d) Develop guidelines for improving knowledge  |
|   |            |            | and Acquisition                     |               | and technology transfer that will facilitate the   |
|   |            |            | 1                                   |               | process of exploiting research results at national   |
|   |            |            |                                     |               | as well as regional levels   |
|   |            |            |                                     |               | e) Develop Regional Guidelines on Intellectual   |
|   |            |            |                                     |               | Property Rights  |
|   |            |            |                                     |               | f) Make recommendations for potential EAC  |
|   |            |            |                                     |               | Regional Centres of Excellence in knowledge<br>and Technology Transfer to improve              |
|   |            |            |                                     |               | and Technology Transfer to improve management of knowledge, technology and                     |
|   |            |            |                                     |               | innovation services within the EAC Partner   |
|   |            |            |                                     |               | States.  |
|   | 1          |            |                                     |               | The <b>Responsibilities</b> were to:   |
|   |            |            |                                     |               | a. Review of relevant documentation including, the   |
|   |            |            |                                     |               | EAC Development Strategy, the Protocol   |
|   |            |            |                                     |               | establishing the Commission, Relevant EAC and  |
|   | 1          |            |                                     |               | Partner States' policies and strategies guiding  |
|   | 1          |            |                                     |               | knowledge and technology transfer, other documents from national, regional and AU level        |
|   | 1          |            |                                     |               | stakeholders including major STI donors;   |
|   | 1          |            |                                     |               | b. identification of gaps and implementation   |
|   | 1          |            |                                     |               | challenges with the current policies and   |
|   | 1          |            |                                     |               | strategies, and make suggestions for   |
|   |            |            |                                     |               | improvement;   |
|   | 1          |            |                                     |               | c. Carry out a stakeholder analysis and through a  |
|   | 1          |            |                                     |               | consultative process, solicit input from all   |
|   |            |            |                                     |               | relevant stakeholders (incl. EASTECO, relevant   |
|   | 1          |            |                                     |               | EAC institutions and departments, National councils / Commissions of Science and               |
|   |            |            |                                     |               | Technology, other relevant institutions in   |
|   | 1          |            |                                     |               | partners States). The stakeholders included the  |
|   | 1          |            |                                     |               | demand side (technology users), the supply side  |
|   | 1          |            |                                     |               | (e.g. R&D institutions, academic research  |
|   | 1          |            |                                     |               | institutions) and intermediary actors (e.g. those  |
|   |            |            |                                     |               | offering IPR support, lending institutions   |
| · |            |            |                                     |               |  |

offering credit to buyers, technology developers, Conduct an assessment of existing institutions with Knowledge and technology transfer (KTT) functions in the EAC partner states. This included the following: Stated function and mission, existing capacity and a number of their characteristics (organization model, field of Science and Technology, Knowledge and technology transfer services offered, clientele and stakeholders, relevant contact details), needs, documented procedures as well as any good practices, start-ups, collaborations, constraints faced, level and sources of financing i.a.; Made available collected data in a system that allowed classification of KTTIs to serve as input to further analyses and correlations between framework conditions and the success or quality of KTTIs; Document / highlight success stories, lessons learned and best practice in Knowledge and technology transfer in various technological fields by clusters within Partner States, regionally and globally. Document and assess the management and exploitation of the intellectual property that is generated including the channels used (from generating new knowledge and turning it into new products and services), the licensing of research outputs and start-ups; Propose solutions, including incentives, for enhancing the capacity and effectiveness of the identified institutions. Assess enabling factors and constraints (challenges and opportunities) affecting the development and adoption of new knowledge and innovative technologies in the partner states, Collect other relevant information to support a consistent approach to identifying an organization as a (potential) COE in Technology Transfer: Develop and employ a tool with criteria and scorecard (based on internationally recognized models (Balanced Score Card / Baldridge Criteria for Performance Excellence) for the evaluation and selection of potential EAC Regional Centres of Excellence for Knowledge and Technology Transfer; Assess the possibility of regional cooperative research and technology transfer programs and propose a coordinating role for a regional network of KTTIs; Identify key strategic international, regional and national level partners that relevant/necessary to achieve an efficient knowledge and technology transfer process in the EAC; Make proposals for actions, including incentives, for research assessments in universities and R&D institutions to consider innovation as well as academic excellence and for business to increase its participation, funding and investment in R&D; Develop guidelines for improving knowledge and technology transfer that will facilitate the process of exploiting research results at national as well as regional levels and

| I |      |  |   |  |
|---|------|--|---|--|
|   |      |  |   | o. Develop regional guidelines on Intellectual Property Rights.  As team leader / Lead Consultant, led in the assessment of knowledge and technology transfer institutions and identified potential regional centers of excellence in knowledge and technology transfer in the East African Community (EAC). Assessed partner states' knowledge and technology transfer institutions in order to enhance the management and exploitation of the research results and identify potential regional centers of excellence, including development of baseline information on Science and Technology institutions with knowledge and technology transfer functions in the EAC partner states, assessment of the adequacy of current policies and strategies for efficient and effective knowledge and technology transfer, provision of specific proposals for action, including incentives for research, development of EAC regional guidelines for improving knowledge and technology transfer to facilitate exploitation of research results at national and regional levels, development of EAC regional guidelines on intellectual property management and |
|   | 2018 | East African<br>Community                                  | Consultant  | commercialization.  Development of the CCF Regional Web-Based Knowledge Management Portal and Monitoring & Evaluation System for Sexual Reproductive Health / Reproductive Maternal New Born Child and Adolescent health and HIV/AIDs  |
|   | 2018 | Uganda National Council for Science and Technology (UNCST) | Lead<br>Consultant /<br>Chairperson<br>of Taskforce | Assignment: Serve on the National Science, Technology and Innovation Program (NSTIP) Evaluation Committee  Role: To advise the Uganda National Council for Science and Technology (UNCST) and the Ministry of STI on scientific and technological matters regarding the implementation of the NSTIP, evaluate concepts and full proposals (in research and development areas of Biotechnology/Agriculture; Health/Nutrition; Information, Communication and Telecommunication (ICT); Value Addition/Product Development; and Material Sciences/Renewable Energy) of researchers and innovators seeking funding from NSTIP, and make recommendations.   |
|   | 2017 | Uganda<br>Bureau of<br>Statistics                          | Consultant  | Assignment: Recruitment of Director for Information Technology Location: Uganda Role: Successfully recruited new Director for Information Technology for the Uganda Bureau of Statistics.  |
|   | 2014 | Ministry of<br>Foreign<br>Affairs<br>Uganda                | Consultant  | Technical consultant to establish a unified messaging and information sharing solution across all Ministry of Foreign Affairs establishments. The aim of this project was to improve communication and information sharing across its missions, embassies and consulates through the designing and implementation of a unified communication solution (Voice over Internet Protocol (VoIP) and Virtual Private Networks (VPN). The   |

|         |  |  | United Nations Development Program funded this project.  |
|---------|--|--|--|
| 2012    | Canada-<br>International<br>Development<br>Research<br>Centre<br>(IDRC),<br>Makerere<br>University | Overall<br>Project<br>Coordinator                      | Assignment: Organizational change and institutional reform Location: Uganda Role: Managed high-level project to strengthening the capacity of Makerere University to implement reforms and manage organizational change to strengthen leadership capacity, create an enabling environment to ensure effective devolution of institutional power and responsibilities, strengthen financial management, and strengthen resource mobilization for financial sustainability, document the learning experience and monitor project progress. |
| 2012    | African Development Bank/Govern ment of Uganda, Makerere University                                | Overall<br>Project<br>Coordinator                      | Assignment: Science and technology research infrastructure investment  Location: Uganda  Role: Part of the three-person team that wrote the initial project concept for a 5-year government initiative coordinated by the Ministry of Education and Sports and spearheaded by the Vice Chancellor at University level to improve the infrastructure and research capacity for science and technology, research, innovation and linkages with labor markets and staff development and capacity improvement.                               |
| 2001-12 | Ministry of<br>Education and<br>Sports, Leader   | Consultant   | Assignment: ICT professional certification program development Location: Uganda Role: Spearheaded establishment of internationally recognized certification programs like those under Cisco Systems Inc., Microsoft Inc., and Oracle Inc., allowing the holder to work anywhere in the world.  |
| 2011-12 | National<br>Information<br>Technology<br>Authority,<br>Uganda<br>(NITA-U),                         | Overall<br>Project<br>Quality<br>Control<br>Consultant | Assignment: Development of National Information Technology Authority, Uganda (NITA-U) Strategic Plan.  Location: Uganda  Role: Ensured overall quality in the development of NITA-U Strategic Plan.  |
| 2007-11 | Nuffic, Project<br>Leader in<br>Uganda   | Overall<br>Project<br>Coordinator                      | Assignment: Strengthen ICT training and research capacity in the public universities in Uganda to develop, implement and manage relevant educational and research programs for poverty alleviation, rural and economic development.  Location: Uganda  Role: Led project supported by Dutch organization for internationalization in education (Nuffic) to strengthen ICT training   |

|               |                              |                        | and research capacity in the public universities   |
|---------------|------------------------------|------------------------|--|
|               |                              |                        | in Uganda to develop, implement and manage relevant educational and research programs for        |
|               |                              |                        | poverty alleviation, rural and economic  |
| 2010-11       | Europaan                     | Regional               | development.  Assignment: Strengthening ICT cooperation  |
| 2010-11       | European Commission,         | Coordinator            | between Europe and Africa  |
|               | EuroAfrica-                  | for Eastern            | Location: Regional (Africa and Europe)   |
|               | ICT Project                  | Africa.                | Role: As regional coordinator, supported policy  |
|               |                              |                        | dialogues and strengthening cooperation on ICT Research between Europe and (sub-Saharan)         |
|               |                              |                        | Africa.  |
| 2011          | Makerere<br>University       | Consultant             | Co-Curriculum Development Project: I was the Project Coordinator on the project called Co-       |
|               | University                   |                        | Curriculum Development Project at Makerere   |
|               |                              |                        | University. This project introduced eLearning  |
|               |                              |                        | and blackboard to Makerere University. This  |
| 2010          | National                     | Consultant             | was funded by FORD FOUNDATION.  Assignment: Recruitment of National                              |
|               | Information                  |                        | Information Technology Authority, Uganda   |
|               | Technology                   |                        | (NITA-U) leadership  |
|               | Uganda                       |                        | Location: Uganda Role: Successfully recruited National   |
|               |                              |                        | Information Technology Uganda (NITA-U)   |
| 2008-10       | Rockefeller                  | Duningt                | Executive Director and Directors.  |
| 2008-10       | Foundation,                  | Project<br>Coordinator | Assignment: National Software incubation center establishment                                    |
|               | Makerere                     | and                    | Location: Uganda   |
|               | University                   | Manager                | Role: Established software incubation facility   |
|               |                              |                        | that provided computing graduates from all the universities in Uganda with hands on skills in    |
|               |                              |                        | software development, mentoring by   |
|               |                              |                        | professionals from Ugandan industry and  |
|               |                              |                        | international organizations such as IBM, Cisco and FedEx. Every 6 months the faculty             |
|               |                              |                        | graduated at least 100 Certified Software  |
| 2006          |                              | D : .                  | Engineers/Developers.  |
| 2006-<br>2010 | Government of India/ African | Project<br>Manager for | Assignment: Tele-Education e-network development   |
| 2010          | Union, Pan                   | Eastern                | Location: Regional (Eastern Africa and India)  |
|               | African e-                   | Africa                 | Role: Represented Eastern Africa in an initiative  |
|               | Network on<br>Tele-          | Region                 | of the Government of India and African Union to connect 53 Pan-African countries to provide      |
|               | Education                    |                        | electronic and knowledge connectivity as one   |
|               |                              |                        | network, including heads of State, Tele-   |
|               |                              |                        | Medicine and the Tele-Education sub networks, through satellite, fiber optic and wireless links. |
| 2003-10       | Cisco Certified              | Overall                | Assignment: ICT network regional academy   |
|               | Network                      | Coordinator/           | Location: Uganda   |
|               | Professional (CCNP)          | Curriculum<br>Lead     | <b>Role</b> : Led Uganda as the first Least Developed Country with a Cisco Certified Network     |
|               | Regional                     | -                      | Professional Curriculum, part of the Cisco   |
|               | Academy,                     |                        | Networking Academy Program as a strategic  |
|               |                              |                        | partnership with Cisco Systems<br>to help train students in the world's least                    |
|               |                              |                        | developed countries for jobs in the Internet   |
|               |                              |                        | economy, creating  |

|   |         |                 |             | Opportunities for skills development, accelerate           |
|---|---------|-----------------|-------------|--|
|   |         |                 |             | progress, attain sustainable development, and              |
|   |         |                 |             |  |
|   | 2001 10 | 3.6.1           | CI.         | fully integrate into the world economy.                    |
|   | 2001-10 | Makerere        | Chairperson | Assignment: ICT skills training                            |
|   |         | University,     |             | Location: Uganda   |
|   |         |                 |             | Role: Chairperson of the Makerere University               |
|   |         |                 |             | End User Training Project (EUTP), which                    |
|   |         |                 |             | conducted all computer-related training in the             |
|   |         |                 |             | university, planning and conducting successful             |
|   |         |                 |             | training for over 60% of staff and all students in         |
|   |         |                 |             | ICT skills so that they could fully exploit the            |
|   |         |                 |             | power of ICT in research, teaching, learning and           |
|   |         |                 |             | administration.  |
|   | 2008-10 | Government of   | Project     | Assignment: ICT incubation center                          |
|   |         | Uganda -        | Coordinator | establishment  |
|   |         | Office of the   | Coordinator | Location: Uganda   |
|   |         | President       |             | Role: In close consultation with the Office of the         |
|   |         | 1 Testdent      |             | President (Economic Monitoring), Ministry of               |
|   |         |                 |             |  |
|   |         |                 |             | ICT and Ministry of Education and Sports in                |
|   |         |                 |             | Uganda, established a national ICT incubation              |
|   |         |                 |             | center with the mandate to undertake software              |
|   |         |                 |             | and business incubation, rolled out call centers,          |
|   |         |                 |             | data centers and e-learning centers.                       |
|   | 2009    | Partnership for | Consultant  | Assignment: ICT curriculum development                     |
|   |         | Higher          |             | Location: Egypt, Ethiopia, Kenya, Mauritius,               |
|   |         | Education in    |             | Morocco, Mozambique, Senegal, South Africa,                |
|   |         | Africa,         |             | and Uganda   |
|   |         | Consultant      |             | <b>Role</b> : As part of initiative to use the application |
|   |         |                 |             | of ICTs to transform the business of government            |
|   |         |                 |             | and to enable the broad inclusion of citizens in           |
|   |         |                 |             | public management, public service delivery and             |
|   |         |                 |             | democratic participation at the local level and            |
|   |         |                 |             | exercise economic, political, and administrative           |
|   |         |                 |             | authority to better manage the affairs of a                |
|   |         |                 |             | "locale", developed "Emerging Educational                  |
|   |         |                 |             | Approaches: New Programs and Curricula" to                 |
|   |         |                 |             | _ = =  |
|   |         |                 |             | meet the needs of employers in Africa and                  |
|   | 2000.00 |                 | D : :       | around the world.  |
|   | 2008-09 | European        | Regional    | Assignment: Strengthening ICT cooperation                  |
|   |         | Commission,     | Coordinator | between Europe, Caribbean and Africa                       |
|   |         | EuroAfrica-     | for Eastern | Location: Regional (Africa, Europe and                     |
|   |         | ICT Project     | Africa      | Caribbean)   |
|   |         |                 |             | <b>Role</b> : As regional coordinator, supported policy    |
|   |         |                 |             | dialogues and strengthening cooperation on ICT             |
|   |         |                 |             | Research between Europe, the Caribbean and                 |
|   |         |                 |             | (sub-Saharan) Africa.                                      |
|   | 2006-09 | Nuffic, Lead    | Consultant  | Assignment: Strengthening ICT capacity of                  |
|   |         | Ugandan         |             | technical colleges in Uganda                               |
|   |         | 6               |             | Location: Uganda   |
|   |         |                 |             | Role: Led Ugandan portion of project with the              |
|   |         |                 |             | Dutch organization for internationalization in             |
|   |         |                 |             |  |
|   |         |                 |             | education (Nuffic) to strengthen the institutional         |
|   |         |                 |             | capacity of the 4 technical colleges in Uganda to          |
|   |         |                 |             | enhance the quality of technically skilled                 |
|   |         |                 |             | manpower, notably through increased use of                 |
|   |         |                 |             | ICTs, thereby contributing to poverty                      |
|   |         |                 |             | eradication and development of Uganda,                     |
| - |         |                 |             |  |

|         | I   | <u> </u>                                    | dayslanment of new nations (-1:1:1  |
|---------|---|---|---|
|         |   |   | development of new policies (aligned with<br>national policies) and training programs,<br>strengthening of ICT capacity and staff capacity<br>building.   |
| 2008    | Gulu<br>University  | Consultant                                  | Participated in the Design and development of Gulu University Strategic Plan for 5 Years  |
| 2006-07 | Ministry of<br>Finance,<br>Planning and<br>Economic<br>Development        | Consultant                                  | Assignment: Development of corporate plan and institutional structures for National Information Technology Authority-Uganda (NITA-U)  Location: Uganda  Role: Lead ICT Consultant in World banksponsored development of corporate plan and institutional structures for National Information Technology Authority-Uganda (NITA-U).  |
| 2008    | Government of Uganda,   | Project<br>Manager                          | Assignment: Development of Integrated Information and Document Management System  Location: Uganda  Role: Developed Integrated Information and Document Management System   |
| 2008    | Department of<br>Geological<br>Survey and<br>Mines<br>(DGSM),             | Consultant                                  | Assignment: Document management Location: Uganda Role: Provided consultancy services for the establishment of a modern Documentation Centre at the Department of Geological Survey and Mines, Entebbe.  |
| 2004-08 | Nuffic, Project<br>Leader in<br>Uganda                                    | Overall<br>Project<br>Coordinator           | Assignment: Building sustainable ICT training capacity in the public universities in Uganda Location: Uganda Role: Spearheaded first ever-joint ICT project bringing together the four public universities in Uganda (Makerere, Mbarara, Gulu and Kyambogo) and the Dutch organization for internationalization in education (Nuffic), which aimed at addressing ICT human resource capacity, including training, procurement of computing equipment and strengthened teaching and research abilities.  |
| 2003-08 | United Nations Economic Commission for Africa (UNECA), VarsityNet Project | East Africa<br>Region<br>Project<br>Manager | Assignment: ICT research development Location: Regional (East Africa) Role: Managed project funded by United Nations Economic Commission for Africa (UNECA) and coordinated by the Inter- University Council of East Africa (IUCEA) to enable African universities and research institutions to play a greater role in the information society and become one of its key pillars by offering innovative solutions and applications, including encouraging the software development role of universities and reinforcing their potential role as incubators and generators of ideas. The project developed a unique methodology to undertake a needs |

| • | <del>,</del> |               |            |   |
|---|--------------|---------------|------------|---|
|   |              |               |            | assessment at the East African Community            |
|   |              |               |            | (EAC) and conducted a survey targeted at EAC        |
|   |              |               |            | and its three autonomous institutions: Inter-       |
|   |              |               |            | University Council of East Africa (IUCEA), the      |
|   |              |               |            |   |
|   |              |               |            | East African Development Bank and the Lake          |
|   |              |               |            | Victoria Fisheries Organization (LVFO),             |
|   |              |               |            | conducted research and development activities,      |
|   |              |               |            | and then applied the knowledge and expertise        |
|   |              |               |            | accumulated during the first phase to a wider       |
|   |              |               |            | context, including creation of a common             |
|   |              |               |            | framework, based on Open Source Software            |
|   |              |               |            | · · · · · · · · · · · · · · · · · · ·               |
|   |              |               |            | (OSS), for integrating IUCEA member                 |
|   |              |               |            | universities' education services.                   |
|   | 2001-        | Royal         | Project    | Assignment: Computing center infrastructure         |
|   | 2008         | Kingdom of    | Manager    | investments   |
|   |              | Norway-       | 8          | Location: Uganda                                    |
|   |              | NORAD/        |            | Role: Oversaw procurement and construction of       |
|   |              |               |            | -   |
|   |              | Makerere      |            | initial 2500sq meters ultra-modern computing        |
|   |              | University,   |            | center funded by NROAD and then the largest         |
|   |              |               |            | computing center in Africa with an approximate      |
|   |              |               |            | area of 12,500sq meters funded from internally      |
|   |              |               |            | generated funds of Makerere University Faculty      |
|   |              |               |            | of Computing and IT.                                |
|   | 2008         | Gulu          | Consultant | Participated in the Design and development of       |
|   | 2008         |               | Consultant | 1   |
|   |              | University    |            | Gulu University Strategic Plan for 5 Years          |
|   | 2000         | т             | C 1, ,     | D 1   |
|   | 2008         | Law           | Consultant | Development of an e-learning platform at Law        |
|   |              | Development   |            | Development Center Uganda                           |
|   |              | Center        |            |   |
|   | 2008         | Kampala       | Consultant | Development of an e-learning platform for           |
|   |              | International |            | Kampala International University and                |
|   |              | University    |            | implementation of eLearning at Kampala              |
|   |              |               |            | International University                            |
|   | 2008         | World Health  | Consultant | Design and Development of OMEVAC (Open              |
|   | 2008         |               | Consultant | 1 \ 1   |
|   |              | Organization  |            | Mobile Electronic Vaccine Trials a complete         |
|   |              |               |            | secure, mobile electronic system for data           |
|   |              |               |            | collection and management of vaccine trials         |
|   |              |               |            | from source to publication. Main activities of      |
|   |              |               |            | the assignment                                      |
|   |              |               |            | 1. Develop a generic data collection and            |
|   |              |               |            | management tool for vaccine trials based on         |
|   |              |               |            |   |
|   |              |               |            | EpiHandy.   |
|   |              |               |            | 2. Develop a generic electronic study protocol      |
|   |              |               |            | tool.   |
|   |              |               |            | 3. Adhere to International standards in clinical    |
|   |              |               |            | trials.   |
|   |              |               |            | 4. Develop secure and improved methods of           |
|   |              |               |            | linking a study subject with the data collected.    |
|   |              |               |            | 5. Improved options of data analysis at trial sites |
|   |              |               |            |   |
|   |              |               |            | through R statistical packages.                     |
|   |              |               |            | 6. Improved data publishing and sharing             |
|   |              |               |            | possibilities in clinical trial through Nesstar.    |
|   |              |               |            | 7. Validate and fully test OMEVAC                   |
|   | 2008         | Plan          | Consultant | Technical Consultancy services to conduct a         |
|   |              | Uganda/USAI   |            | Systems Requirements Process and Feasibility        |
|   |              | D             |            | Study of the Birth and Death Registry System        |
| i | i I          | $\nu$         |            | Study of the Diffi and Death Registry System        |
|   |              |               |            | for the Ministry of Constitutional Affair           |

| T | 2007    | C : 2  | D                            | A  |
|---|---------|--|------------------------------|--|
|   | 2007    | Government of Uganda,  | Project<br>Manager           | Assignment: Development of automated Uganda Birth and Death Registry Location: Uganda Role: Developed an automated Uganda Birth and Death Registry for the Ministry of Justice and Constitutional Affairs  |
|   | 2007    | Bank of<br>Uganda,   | Project<br>Manager           | Assignment: ICT system library and access management Location: Uganda Role: Provided consultancy services for development of the Integrated Library Management and Information Access System for Bank of Uganda  |
|   | 2006-07 | Canada-<br>International<br>Development<br>Research<br>Centre<br>(IDRC), LOG-<br>IN Africa | Team<br>Leader for<br>Uganda | Assignment: African e-government assessment and policy recommendations Location: 9 African countries Role: Assessed use of e-local government initiatives in 9 African countries, including internal organizational processes of local governments, provision of information and service delivery, promotion of the principles of good governance, public participation and consultation. Established a virtual network of research peers to ensure effective implementation and dissemination of research results.  |
|   | 2002-07 | United Nations Economic Commission for Africa (UNECA)                                      | Consultant                   | Assignment: African development policy Location: Africa Role: ICT consultant to the African Development Forum (ADF) and World Summit on Information Society (WSIS)   |
|   | 2003-07 | African<br>Learning<br>Network,  | Coordinator                  | Assignment: Information society research and development Location: Africa Role: Coordinated program geared towards enabling African universities and research institutions to play a greater role in the information society and become one of its key pillars by offering innovative solutions and applications; represented the 'Knowledge Sharing and Building Intellectual Capital' goal of the Africa Learning Network, which aimed at promoting the creation and presentation of content and knowledge by learners and teachers and to empower them as global communicators. |
|   | 2007    | School of Post<br>Graduate<br>Studies<br>Makerere<br>University                            | Consultant                   | Needs assessment and designing of a system to coordinate researchers and the school of postgraduate studies by enabling instant access to previous researchers done by postgraduate students, MUK researchers. The system could enable instant search capabilities to allow instant access to research done, papers published, dissertations, theses and programs.   |

| 2007    | Institute of Chartered Professional Accountants Uganda  Academic Registrar Makerere | Consultant   | Needs Assessment and designed and developed a Web based Database management System that could enable Display of Students results on the ICEAC website, storing of student results and their details, automatic generation of transcripts and certificates, automatic writing of student invitation letters for examinations and allocation of examination seat numbers  Need assessment consultancy and designing of a transcript processing system that was aimed at reducing the inefficiencies in the manual   |
|---------|---|--|---|
| 2007    | University Kampala  Uganda Law Reform Commission                                    | Consultant   | system, which resulted into delays and a lot of inaccuracies in the transcripts processed.  Computerization of the Law Revision Center in order to aid ULRC to efficiently accomplish the task of revising Uganda's law's that had not  |
| 2005    | Headquarters Address Hospice Uganda   | Consultant   | Development of an e-learning platform for Hospice Uganda  |
| 2005    | Kampala City<br>Council,  | Project<br>Manager   | Assignment: Participation in the Development of Kampala City Council Intranet.  Location: Uganda Role: Managed the design, development and implementation of the Kampala City Council Intranet  |
| 2005    | Hospice<br>Uganda   | Consultant   | Participated in the Design and development of<br>Hospice Uganda Strategic Plan for 5 Years  |
| 2003-04 | Cisco Systems University Research Program   | Principal Researcher/ Primary Investigator and Project Manager | Assignment: Assessment of quality of service in Uganda Location: Uganda Role: Assessed "Quality of Service (QoS) in Least Developed Countries (LDCs): A Case Study of Uganda". The research focused on integrated and differentiated services with particular emphasis on how the results could help the Internet service providers, end users and regulatory bodies in meeting their goals and objectives. MTN Uganda and UTL Uganda were used as case studies. The research suggested heuristic algorithms aimed at improved quality of service and the results showed how countries such as Uganda could optimally utilize the small bandwidth without charging the end users more |
| 2001-04 | Makerere<br>University  | Coordinator  | Assignment: Development of university level e-<br>learning Location: Uganda Role: Coordinated Makerere University E-<br>learning Project to develop capacity to integrate<br>the use of ICT in the University's core function<br>of teaching and learning, including developing a<br>solid knowledge base in the area of educational<br>uses of computers and through the development   |

|                                       |               |  |   |                                      | of knowledge and expertise in this field within the university academic staff.   |
|---------------------------------------|---------------|--|---|--------------------------------------|--|
|                                       | 2004          |  | Makerere<br>University                            | Consultant                           | Development of an e-learning platform for<br>Makerere University and implementation of<br>eLearning at Makerere University                           |
| 15. Other<br>Relevant<br>Information: |               |  |   |                                      |  |
| 15.1.                                 | A: JOU        | URNALS                                   |   |                                      |  |
| Publications:                         | i.<br>ii.     | Regional Econo<br>15. ISSN: 1075         | omies, International -2455.                       | Journal of Voca                      | Jahamya (2014). The Role of TVET in Building ational Education and Training Vol. 22 No. 1, pp 7-   |
|                                       | 11.           |  |   |                                      | sius Baryamureeba (2010). Logit Analysis of anda. Journal of Disaster Research, Vol.5, No.2 pp.  |
|                                       | iii.          |  |   | . ,                                  | Famine Disaster Causes and Management Based on a, Research Journal of Social Sciences, 4, 21 -32.  |
|                                       | iv.           | Agricultural Pr                          |   | using Remote S                       | <b>eba</b> (2008). Stochastic Optimisation Model for ensing Technology. Makerere University Research   |
|                                       | v.            | Kitoogo F., <b>Ba</b><br>Recognition. In | ryamureeba V. an<br>ternational Journal           | d G. De Pauw (2<br>of Computing ar   | 2008). Towards Domain Independent Named Entity and ICT Research, Vol.2, No.2, pp. 84-95.   |
|                                       | vi.           | Genetic Algorit                          | hms, International                                | Journal of Comp                      | Extraction of Interesting Association Rules Using uting and ICT Research, Vol.2, No.1, pp. 26-33.  |
|                                       | vii.<br>viii. | Regression, Into                         | ernational Journal o                              | of Computing and                     | the Properties of Preconditioners for Robust Linear<br>Id ICT Research, Vol.1, No.2, pp. 50-66,<br>Knowledge as an Engine in Classifier Combination, |
|                                       | ix.           | International Jo                         | urnal of Computing                                | g and ICT Resear                     | rch, Vol.1, No.2, pp.74-86.  or Uganda's Economic Growth: The Role of and  |
|                                       |               |  | or Makerere Unive                                 |                                      | al Journal of Computing and ICT Research, Vol.1,   |
|                                       | х.            |  | s in ICT Developn                                 |                                      | ne Role of Academia in Fostering Private Sector al Journal of Computing and ICT Research, Vol.1,   |
|                                       | xi.           | Recognition, In                          | ternational Journal                               | of Computing ar                      | Methodology for Feature Selection in Named Entity and ICT Research, Vol.1, No.1, pp. 18-26.  |
|                                       | xii.          | Journal of Infor                         | mation Technology                                 | 7 5(7): pp. 790-79                   |  |
|                                       | xiii.         | Strategy, J. Do (LNCS), LNCS             | ongarra, K. Madser<br>3732, pp.839-846.           | n, and J. Wasnie                     | rovement of the Volcano Search and Optimization ewski (Eds.), Lecture Notes in Computer Science  |
|                                       | xiv.          | Point Method for                         |   | ing, I. Lirkov, S.                   | ne Convergence of an Inexact Primal Dual Interior Margenov, and J. Wasniewski (Eds.), Lecture Notes -637.  |
|                                       | xv.           | in Scalable Net                          | •   | . Margenov, and                      | nt Distribution of Data in Multicast Networks: QoS J. Wasniewski (Eds.), Lecture Notes in Computer   |
|                                       | xvi.          | Tushabe F. and                           |   | , (2005). Cyber (                    | Crime in Uganda: Myth or Reality? Transactions on I 1305-5313.   |
|                                       | xvii.         | Samson Okwal                             | kol Ariko and Ver                                 | nansius Baryam                       | <b>nureeba.</b> (2005). On Internet Access Technology Engineering and Technology, Issue 8, page 61 – 65.   |
|                                       | xviii.        | Baryamureeba<br>Methods, I. Lir          | <b>v</b> . (2004). Solut<br>kov et al. (Eds.), Le | ion of Robust I<br>ecture Notes in C | Linear Regression Problems by Krylov Subspace omputer Science (LNCS), LNCS 2907, pp. 67-75.  |
|                                       | xix.          | Linear Algebra                           | with Applications,                                | Vol. 9, pp. 93—                      |  |
|                                       | XX.           | Baryamureeba                             | V. (2001). The                                    | Impact of Equa                       | l-Weighting of Both Low-Confidence and High-   |

- Confidence Observations on Robust Linear Regression Computation, BIT Numerical Mathematics, Issue 41, No. 5, pp.847—855.
- xxi. **Baryamureeba V.** (2001). On Solving Large-Scale Weighted Least Squares Problems, I. Lirkov, J. Wasniewski and P. Yalamov (Eds.), Lecture Notes in Computer Science (LNCS), LNCS 1988, pp.59-67.
- xxii. **Baryamureeba V**, Steihaug T. and Y. Zhang (1999). Application of a Class of Preconditioners to Large Scale Linear Programming Problems, Lecture Notes in Computer Science (LNCS), LNCS 1685, pp. 1044-1048.
- xxiii. **Baryamureeba V.** and T. Steihaug, (1999). Computational Issues for a New Class of Preconditioners, Michael Griebel, Svetozar Margenov, Plamen Yalamov (Eds.), Large-Scale Scientific Computations of Engineering and Environmental Problems II, In Series Notes on Numerical Fluid Mechanics, Vol. 73, pp. 128--135, Vieweg.
- xxiv. **Baryamureeba** V. and T. Steihaug, (1999). On a Class of Preconditioners for Interior Point Methods, Nordic Section of the Mathematical Programming Society, Opuscula 49, ISSN 1400--5468.

#### **B:** Book Chapters

- i. Habinka A., Sol H.G., and **Baryamureeba** V., (2009). "Knowledge Management for Small and Medium Enterprises in Developing Countries Uganda: A Studio Based Approach", *Conference proceedings of European Conference on Intellectual Capital: INHollanda University of Applied Sciences, Haarlem, the Netherlands: April 28–29, 2009, ISBN: 987-1-906638-30-6CD, pp. 246 253.*
- Habinka A., Sol H.G., and Baryamureeba V., (2009). "Approaches towards Effective Knowledge Management for Small and Medium Enterprises in Developing Countries - Uganda" IST-Africa 2009 Conference Proceedings, IIMC International Information Management Corporation, 2009, ISBN: 978-1-905824-11-3.
- iii. **Baryamureeba V**. (2008). ICT-enabled Services: A Critical Analysis of the Opportunities and Challenges in Uganda. Special Topics in Computing and ICT Research Vol. 4, Janet Aisbett, Greg Gibbon, Anthony J. Rodrigues, Joseph Kizza Migga, Ravi Nath, Gerald R Renardel (Eds.), Strengthening the Role of ICT in Development. ISBN 978-9970-02-871-2, pp. 215-235.
- iv. Wakabi P., **Baryamureeba** V., and K. Sarukesi (2008). Mining Generalized Association Rules Using Genetic Algorithms. Special Topics in Computing and ICT Research Vol. 4, Janet Aisbett, Greg Gibbon, Anthony J. Rodrigues, Joseph Kizza Migga, Ravi Nath, Gerald R Renardel (Eds.), Strengthening the Role of ICT in Development. ISBN 978-9970-02-871-2, pp.59-69.
- v. Tushabe F., Jehopio P, **Baryamureeba V**, Bagyenda P, and C. Ogwang, (2008). The Status of Software Usability in Uganda. Special Topics in Computing and ICT Research Vol. 4; Janet Aisbett, Greg Gibbon, Anthony J. Rodrigues, Joseph Kizza Migga, Ravi Nath, Gerald R Renardel (Eds.), Strengthening the Role of ICT in Development. ISBN 978-9970-02-871-2, pp. 1-11.
- vi. Lowu F. X. and **V. Baryamureeba** (2008). Delay-Optimized Path in Peer-to-Peer Networks. Special Topics in Computing and ICT Research ISBN 978-9970-02-871-2, Vol. 4, pp. 312-320.
- vii. Wakabi-Waiswa P. P. and **V. Baryamureeba**, (2007). Extraction of Interesting Association Rules Using Genetic Algorithms, Special Topics in Computing and ICT Research Vol. 3; Joseph Kizza Migga Janet, Aisbett Janet, Katherine Getao, Victor W Mbarika, Dilip Patel, Anthony J. Rodrigues (Eds.), Strengthening the Role of ICT in Development. ISBN 978-9970-02-730-9, pp. 101-110.
- viii. **Baryamureeba V.**, (2006). On Solving Large-Scale Linear Systems Arising from Interior Point Methods for Linear Programming, Joseph Kizza, Janet Aisbett, Andrew Vince, and Tom Wanyama (Eds.), Special Topics in Computing and ICT Research: Advances in Systems Modelling and ICT Applications, ISBN 13:978-9970-02-604-3; ISBN 10:9970-02-604-6, Vol. 2, pp. 50-64.
- ix. Angeyo J. S., **Baryamureeba V.**, and P. Jehopio, (2006). A Dynamic Framework for the Protection of Intellectual Property Rights in the Cyberspace, D. Williams and V. Baryamureeba (Eds.), Special Topics in Computing and ICT Research: Measuring Computing Research Excellence and Vitality, ISBN 13:978-9970-02-592-3; ISBN 10:9970-02-592-9, Vol. 1, pp. 230-247.
- x. Ddembe W. and V. Baryamureeba, (2006). An Investigation of Heads of Computing Departments in Higher Education Institutions, D. Williams and V. Baryamureeba (Eds.), Special Topics in Computing and ICT Research: Measuring Computing Research Excellence and Vitality, ISBN 13:978-9970-02-592-3; ISBN 10:9970-02-592-9, Vol. 1, pp. 3-11.
- xi. **Baryamureeba V.** and W. Ddembe, (2006). The Doctoral Programme in Computing at Makerere University: Lessons Learned and Future Improvements, D Williams and V. Baryamureeba (Eds.), Special Topics in Computing and ICT Research: Measuring Computing Research Excellence and Vitality, ISBN 13:978-9970-02-592-3; ISBN 10:9970-02-592-9, Vol. 1, pp. 26-35.
- xii. Baryamureeba V and W. Ddembe, (2006). Inter-departmental Staff Transfers in a Multidisciplinary

Research Environment: Towards Transfer Criteria for Academic Staff at Universities in Developing Countries, D Williams and V Baryamureeba (Eds.), Special Topics in Computing and ICT Research: Measuring Computing Research Excellence and Vitality, ISBN 13:978-9970-02-592-3; ISBN 10:9970-02-592-9, Vol. 1, pp. 36-43.

#### C: Conference Proceedings

- i. Wakabi-Waiswa, **V. Baryamureeba**, and K. Sarukesi, (2011). Optimized Association Rule Mining with Genetic Algorithms. Published in the Proceedings of the 7<sup>th</sup> International Conference on Natural Computation (ICNC'11), Shanghai, China, July 2011
- ii. Wakabi-Waiswa P.P. and **V. Baryamureeba**, (2011). Mining High Quality Association Rules Using Genetic Algorithms. Published in the Proceedings of The 22<sup>nd</sup> Midwest Artificial Intelligence and Cognitive Science Conference 2011, Cincinnati, USA, April 16-17.
- iii. Tushabe F. and **V. Baryamureeba** (2010). Implications of Cyber Crime on Social-Economic Development, At the launch of the African Center for Cyberlaw and Cybercrime prevention, The United Nations African institute for the prevention of crime and the treatment of offenders, 26 27<sup>th</sup> August 2010, Kampala, Uganda.
- iv. Tushabe F, **Baryamureeba V.** and F. Katushemererwe, (2010). Translation of the Google Interface into Runyakitara. Published in the Proceedings of the 6<sup>th</sup> Annual International Conference on Computing and ICT Research ICCIR 10, Kampala, Uganda, August 1-4.
- v. Annabella Habinka, Henk Sol, **Venansius Baryamureeba.** (2009). Approaches Towards Effective Knowledge Management for Small and Medium Enterprises in Developing Countries Uganda. IST-Africa 2009 Conference Proceedings 06 08 May 2009, Uganda
- vi. Kitoogo F. and **V. Baryamureeba**, (2007). The use of Meta-knowledge for Enhanced Classifier Combination. Annual Conference of the South African Institute of Computer Scientists and Information Technologists (SAICSIT 2007) Fish River Sun, Sunshine Cost, South Africa, 30<sup>th</sup> September 3<sup>rd</sup> October.
- vii. Muhirwe J. and **V. Baryamureeba**, (2007). Towards Computational Morphological Analysis for Kinyarwanda, the 1<sup>st</sup> International Conference in Computer Science and Informatics, Nairobi, Kenya' February 5-7.
- viii. Wakabi-Waiswa P. P. and **V. Baryamureeba**, (2007). An Improved Multi-Objective Algorithm for Association Rule Mining, 1<sup>st</sup> International Conference in Computer Science and Informatics, Nairobi, Kenya 5<sup>th</sup>-7<sup>th</sup> February 2007.
- ix. Kitoogo F.E. and **V. Baryamureeba**, (2007). On Classifier Combination for Better-Named Entity, Published in the Proceedings of the 1<sup>st</sup> International Conference in Computer Science and Informatics, Nairobi, Kenya February 5-7.
- x. **Baryamureeba V.** and T. Steihaug, (2000). Preconditioning for Iterative Methods in Robust Linear Regression. Presented at the 16<sup>th</sup> IMACS WORLD CONGRESS 2000 on Scientific Computation, Applied Mathematics and Simulation in Lausanne, Switzerland. Published in the Conference Proceedings August 21-25.
- xi. **Baryamureeba V.**, (2000). A New Function for Robust Linear Regression: An Iterative Approach. Presented at the 16<sup>th</sup> IMACS World Congress on Scientific Computation, Applied Mathematics and Simulation in Lausanne, Switzerland. Published in the Conference Proceedings 21<sup>st</sup>-25<sup>th</sup> August 2000.
- xii. **Baryamureeba V.**, (2000) Solution of Robust Linear Regression Problems by Preconditioned Conjugate Gradient Type Methods, Presented at "Sixth copper mountain conference on iterative methods, 3-7 April 2000, University of Colorado, USA". Paper for Hard Copy Proceedings. Technical Report No. 187, Department of Informatics, University of Bergen, 5020 Bergen Norway.

#### D: Reports

- i. **Baryamureeba V.** (2000). Preconditioners for Sequences of Weighted Linear Systems, Technical Report No. 198, Department of Informatics, University of Bergen, 5020 Bergen, Norway.
- Baryamureeba V. (2000). Basis Based Low-Rank Correction Preconditioners for Sequences of Weighted Least Squares Problems, Technical Report No. 205, ISSN 0333-3590, Department of Informatics, University of Bergen, 5020 Bergen, Norway.
- iii. **Baryamureeba V.**, and T. Steihaug (1999). Properties and Computational Issues of a Preconditioner for Interior Point Methods, Technical Report No. 180, ISSN 0333-3590, Department of Informatics, University of Bergen, 5020 Bergen, Norway.

#### **E:** Dissertations

i. **Venansius Baryamureeba**, On Solving Large Sparse Linear Systems Arising from Linear Programming and Linear Regression. Ph.D. Thesis, Department of Informatics, University of Bergen, 5020 Norway. Copyright © 2000 Department of Informatics, University of Bergen, 5020 Norway

ii. **Venansius Baryamureeba**, Primal-Dual Interior-Point Method using an Iterative Solver for the Linear System. M.Sc. Thesis, Department of Informatics, University of Bergen, 5020 Norway. Copyright © 1996 Department of Informatics, University of Bergen, 5020 Norway.

#### F: Books

- Venansius Baryamureeba, They Will See Him- Memoir of a Remarkable Life, ISBN 978-9970-477-04-3, 2015.
- ii. Venansius Baryamureeba, The Ideal Uganda: My Perspectives, ISBN 978-9970-477-02-9, 2014.
- iii. Mary Komunte and Venansius Baryamureeba, Web Security: A Trust Model for Building Confidence in Business-to-Business Consumer Electronic Commerce Transactions, ISBN-10: 3838379500; ISBN-13: 978-3838379500, LAP LAMBERT Academic Publishing, 2010.

#### **G:** Innovations

- i. I discovered the Barya function, which has become one of the most used functions to solve engineering and economic problems that can be formulated as linear regression problems [BIT Vol. 41, No.5, pp. 847-855, 2001].
- ii. I established a new strategy for efficiently solving problems that can be formulated as linear programming problems or weighted least squares problems such as engineering problems in VLSI layout optimisation [Numer. Linear Algebra and Appl. Vol. 9, pp. 93-106, 2002] that has been adopted in many commercial and non-commercial solvers.
- iii. I together with Florence Tushabe developed the 'Enhanced Digital Investigation Process Model' [Asian Journal of Information Technology 5(7): pp. 790-794, 2006] that has been adopted worldwide in forensic investigations

# 15.2. Professional recognitions:

- a) The Uganda Vice Chancellors' Forum Appreciation Award in recognition of his distinguished contribution towards the progressive success of Higher Education in Uganda (2016).
- b) Africa Education Leadership award by Jacob Mills, the Global Chairman of African leadership awards (2015). This Award of the highest stature was presented to Individuals and Institutions who surpassed several levels of its excellence and set an example of being a role model and Exemplary Leadership.
- c) Office of the Prime Minister of the Republic of Uganda Evaluation Award in honour of his contribution towards building evaluation capacities in Uganda (2015).
- d) African Society for ICT (ASICT) lifetime achievement award in ICT Research and Education in recognition of his immense contribution to the African continent in the ICT sector in the areas of research and education (2014).
- e) Golden Jubilee Medal of the Republic of Uganda (the highest honour bestowed on a non-head of state by the President Republic of Uganda) in recognition of his contribution to Education and ICT in the region (2013).
- f) Golden Star Academic & Educational Excellence award for Outstanding Contribution to Education by World Marketing Summit, Malaysia (2013).
- g) Europe Business Assembly Socrates Prize Award in the Education Category (2012).
- h) Award of Recognition in appreciation of his dedicated service and exemplary contribution to the National Council for Higher Education (NCHE) (2012).
- i) Admitted as permanent member of the Club of the Rectors of Europe (C.R.E.) whose mission is to consolidate efforts of the world scientific community in the development of provisions of the Bologna Process (2012).
- j) Amity Global Academic Excellence Award, awarded during the Amity International Business School International Business Summit (INBUSH) (2012).
- k) Award for Outstanding Contribution to Education at the Africa-India Partnership Summit Le Matinal Educational Excellence Awards (2011).
- 2009 TWAS-ROSSA Prize for Building Scientific Institutions for the African Region (2009). The Academy of Sciences in the Developing World (TWAS) is an autonomous international organization, based in Trieste, Italy, that promotes scientific excellence for sustainable development in the South.
- m) Most Influential ICT Personality in Uganda award from ICT Creative Ltd (2009).
- n) International Educator of the Year 2009 Award from International Biographical Centre of Cambridge, England (2009).
- Included in the 'TOP 100 Professionals-2009' by the International Biographical Centre in recognition of his significant contribution in the area of ICT to engender influence on the local, national and international scene (2009). As a bearer of Top 100 Professionals 2009, he was recorded in perpetuity in the halls of the International Biographical Centre of Cambridge, England.

- p) Included in the '2000 Outstanding Intellectuals of the 21st Century' by the International Biographical Centre of Cambridge, England (2009).
- q) Recognition Award for his distinguished service to the Makerere University Academic Staff Association (MUASA) as its representative on the Makerere University Council (2009).
- The control of "Who's Who in the World (2008). Distributed globally, Marquis' Who's Who in the World is relied upon by business leaders, journalists, academics, and other professionals for its accuracy and currency of information.
- s) Runner-up at the Presidential Science Awards in the Science and Technology Excellence Award category, Republic of Uganda, in recognition of his innovative approach to institutional and human capacity development in computer science (2008).
- t) 2007 Top ICT Educator/ Academic Award in Africa (2007).
- u) Honoured by IBM (2007); A statement from IBM dated 4<sup>th</sup> December 2007 in New York stated that, "IBM made a gift in honour of Professor Baryamureeba to the United Nations (UN) Foundation in support of Nothing but Nets, a grassroots campaign to save lives by preventing malaria".
- v) Professional of the Year 2005 British Council Award (2005). This award was mainly for achievers, mentors and inspirational managers who have contributed immensely to the management of their organizations as well as International communities.
- w) Recognized by the Uganda National Council for Science and Technology in the 2005 Presidential Science Award Cycle for his efforts in empowering communities (educational and non-educational communities) with ICT skills so as to improve the quality of life through creation of human resource and socioeconomic development and for spearheading ICT training, research and consultancy services in sub-Saharan Africa (2005).

## 15.3. Speaking Engagements:

- a) Keynote Speech on "Africa and the Bioscience Revolution: Where are the Youth and Women", 3<sup>rd</sup> National Agricultural Biosciences Conference (NABIO2018) Conference, 26th and 27th March 2018, on 27<sup>th</sup> March 2018 at Uganda Industrial Research Institute (UIRI), Kampala, Uganda. Theme: "Harnessing Biosciences for Food Security and Development".
- b) Keynote Speech on the "Role of ICT in Enhancing Agricultural Innovations and Value-Chain Development in Uganda" at the Youth Champions in Agricultural Production and Value Chain Development organized by the Ministry of Agriculture, Animal Industry and Fisheries, Uganda, October 2017.
- c) Keynote address: "Data Science: a Multi-Faceted Discipline", Africa Data Forum Johannesburg Conference, 24th February 2017
- d) Keynote Address: "Operations Research and ICT", 12th Operations Research Society for Eastern Africa (ORSEA) Conference, October 20-21, 2016,
- e) Keynote Paper: "Best Practices in E-learning" at the Annual National Youth Conference (ANYC), Kampala, Uganda (2015)
- f) Keynote Address: "Effective Use of ICT Tools in Implementing Uganda's Foreign Policy" at the Ambassadors Annual Retreat and Conference, held at the Ministry of Foreign Affairs, Kampala, Uganda (2015)
- g) Keynote Address: "Earmark Resources for Science, Technology and Innovation" at the 4th Graduation Ceremony of All Saints University Lango (ASUL), Uganda (2014)
- h) Keynote Address: "Best Practices for Implementation of E-Government Initiatives in Uganda with focus on E-Procurement" at launch of the E-Procurement Strategy by Public Procurement and Disposal of Public Assets Authority (PPDA), Kampala, Uganda (2014)
- Keynote Address: "Using Technology to Enhance Service Delivery in a SACCO", at the Wazalendo SACCO Retreat, Jinja District (2014)
- j) Keynote Address: "Regional Research and Innovation Collaborations Key for Eastern Africa's Development" at the closing ceremony of the 10th Operations Research Society of Eastern Africa (ORSEA) Conference and Celebrations (2014)
- k) Keynote Address: "Role of Social Media in improving Service Delivery" at the official launch of the 1st East Africa Social Media Conference, Kampala, Uganda (2014)
- 1) Keynote Address: "ICT Integration in Higher Education: Perspectives and Way Forward", ICT conference held in Yaoundé Cameroon, (2014)
- m) Keynote Address: "Information Technology (IT) Education in the COMESA Region: Way Forward for Uganda", e-Learning Africa Conference Action seminar at Trinity College, Nabbingo, in Wakiso District, Uganda (2014)
- n) Keynote Address: "Science, Innovation and Economic Development "at the 2nd International Conference on Society for Advanced Science in Africa (SASA). Kampala, Uganda (2014)

| Resear    | city in Africa: Trends, Gaps and Opportunities" at the 4th Euro-Africa Cooperation Forum on ICT rch in Cape Town, South Africa (2011) nted on "E-Learning and Teaching Systems for Universal Digital Access" at the 3rd Euro-Africa |
|-----------|---|
| s) Preser | omic Transformation" at the Ambassador's Forum, Kampala, Uganda (2014) nted on the topic, "Building & Strengthening Capacities in ICT Research. Reinforcing Research  |
| r) Keyno  | overnments held in the Democratic Republic of Congo (DRC) (2014) ote Address: "Embracing ICT, Public Diplomacy and Social Media as Vehicles of Promoting Socio-   |
| cerem     | ote Address: "Science, technology and innovation to steer regional integration agenda" at the opening only of the Common Market for Eastern and Southern Africa (COMESA) Summit of Heads of State                                   |
| Ugand     | lations of Government Information Leadership held at the International Resource Centre in Kampala, da (2014)  |
| p) Keyno  | ote Address: "ICTs and Social media platforms to Improve Service Delivery" at training workshop or  |
| ,         | ote Address: "Unlocking Entrepreneurial Skills through ICT", 7th Graduation Ceremony of Uganda<br>tte of Communication and Technology (UICT), Kampala, Uganda (2014)  |

#### 16. Statement:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged.

Full name of staff member: Venansius Baryamureeba, August, 2021